# Vote 6 Department of Economic Development and Tourism

Vote 6

# **Department of Economic Development and Tourism**

| To be appropriated by Vote in 2022/23 | R 343 696 000                                     |
|---------------------------------------|---|
| Responsible MEC                       | MEC for Finance, Economic Development and Tourism |
| Administrating Department             | Economic Development and Tourism                  |
| Accounting Officer                    | Head of Department: Economic Development and      |
|                                       | Tourism   |

# 1. Overview

## Core functions and responsibilities of the department

The department's core functions are summarised as follows:

- To provide leadership, strategic management in accordance with government legislation, regulations and policies.
- To ensure an effective and compliant department that will provide technical support and economic policy advice to the Northern Cape Province.
- To promote, support and facilitate integrated economic development through shared partnerships in the province.
- To accelerate economic growth by facilitating export from and investment into the province while simultaneously promoting economic diversification and industrial expansion.
- To stimulate economic development through industry development and trade and investment promotion.
- To regulate business practices and ensure compliance with relevant legislation whilst optimizing revenue collection and monitoring departmental agencies.
- To support the development of measurable economic policies, strategies and plans informed by relative economic research so that they are in alignment with the NSDP and IDP's with the aim of halving unemployment and achieving an average annual economic growth of 4-6 per cent.
- To ensure an equitable, socially responsible business environment that allows for predictability.
- To manage the development and promotion of the Northern Cape as a competitive tourist destination.

# Vision

A radically transformed economy in the Northern Cape.

# Mission

Accelerating the economic growth and development of the Northern Cape Province through diversification, empowerment, employment, business creation and sustainable development.

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# Acts, Rules and Regulations

- Constitution of the Republic of South Africa (Act No. 108 of 1996)
- Public Service Act (Act No. 103 of 1994)
- Public Service Regulations, 2016
- Public Finance Management Act (Act No. 1 of 1999), as amended
- Treasury Regulations
- Labour Relations Act (Act No. 66 of 1995)
- Promotion of Access to Information Act (Act No. 2 of 2000)
- Employment Equity Act (Act No. 55 of 1998)
- Northern Cape Gambling Act (Act No. 3 of 2008)
- Northern Cape Liquor Act (Act No. 2 of 2008)
- Northern Cape Gambling Levies Act (Act 4 of 2009)
- Northern Cape Gambling Levies Regulations
- Northern Cape Economic Development, Trade and Investment Promotion Act (Act No. 4 of 2008)
- South African National Consumer Protection Act (Act No. 68 of 2008) hereafter referred to as the Consumer Protection Act
- Northern Cape Tourism Entity Act, (Act No. 5 of 2008)

# 1.1. Aligning departmental budget to achieve government's prescribed outcomes

The Medium-Term Strategic Framework (MTSF) sets out government priority focus areas for 5 years. The country adopted the National Development Plan (NDP) which is a 20-year development plan, the NGP, IPAP and National Infrastructure Plan (NIP) which are short to medium term plans that are aimed at implementing the NDP.

The MTSF 2019 - 2024 is developed in line with electoral mandate and identifies and the Priorities to be undertaken during 2019-2024 to put the country on a positive trajectory towards the achievement of the 2030 vision. It sets targets for implementation of the priorities and interventions for the 5-year period, and states the Outcomes and Indicators to be monitored.

The new MTSF is now defined as the combination of a NDP Five Year Implementation Plan for the Priorities outlined in the Electoral Mandate and an Integrated Monitoring Framework. The seven priorities are as follow:

- Priority 1: Building a capable, ethical and developmental state.
- Priority 2: Economic transformation and job creation.
- Priority 3: Education, skills and health.
- Priority 4: Consolidating the social wage through reliable and quality basic services.
- Priority 5: Spatial integration, human settlements and local government.
- Priority 6: Social cohesion and safe communities.
- Priority 7: A better Africa and World.

According to the electoral mandate the Economic Cluster in the province is responsible to drive Priority 2 i.e. economic transformation and job creation with the following focus areas:

- Job Creation
- More decent jobs created and sustained, with youth, women and differently abled individuals prioritised
- Investing for inclusive growth
- Investing for accelerated inclusive growth
- Industrialisation, localisation and exports
- Competitive and accessible markets
- Improved quality and quantum of investments
- Innovation and modernisation

# 2. Review of the current financial year (2021/2022)

In collaboration with Productivity SA the department provided two days of Productivity Champions training for businesses in Z F Mgcawu and Frances Baard Districts. The Champions training is a precursor to the Kaizen programme.

Local Economic Development continued to provide support two district municipalities.

A mega hydroponics proposal has been developed which will be submitted for funding for the development of a business plan and implementation of the project. The department also conducted the red tape reduction assessment for Gamagara and Tsantsabane local municipalities.

In addition, the department has developed an MOU for Gamagara to partner with the municipality and its stakeholders to host the Gamagara LED forum on a quarterly basis.

The three integrated grant projects for 2021/22 have been registered on the EPWPRS. These are, eradication of invasive alien vegetation in Kareeberg municipality, 120 employment opportunities were created; goodhouse removal of prosopis trees the project created 40 employment opportunities.

A compliance training sessions were conducted for SMMEs owned by persons living with disability and youth. The sessions were followed by rolling out several interventions aimed at targeted groups including the information on blended funding for SMME's in the diamond mining and beneficiation sector.

BBBEE local content workshop and information on the Township and Rural Enterprise Programme (TREP) and other funding instruments and the non-financial support that SEDA provides such as mentoring and hand holding of enterprises in the different sectors.

To give effect and in recognition of the important role of local procurement in promoting localization and job creation initiatives, the department continued to link SMMEs with the supplier development programmes for available procurement opportunities through the already established collaborations with Sol Plaatje University (SPU), Orion Mine and Transnet Freight Rail (TFR) as well as the Provincial Treasury.

The lease agreements with High-rise Loft Diamonds, Blue Lounge Trading 107 and Alexkor were finalised with the aim of attracting investment to the Diamond and Jewellery Centre. Various entrepreneurs mostly in the wine industry were exposed to export opportunities.

Renewable energy strategy (with emphasis on rooftop solar programme) was developed. Consultations in a bid to lobby backing from critical stakeholders to support the rooftop solar programme for the SMMEs were held. The department is in collaboration with the Department of Mineral Resources and Energy (DMRE), Alexkor mine and the Richtersveld municipality in the process of availing land and formalizing artisanal miners in the Richtersveld municipal area. Negotiations have been initiated with the State Diamond Trader (SDT) for the establishment of a satellite office for the SDT at the Kimberley Diamond and Jewellery Centre (KDJC). Stakeholders were further engaged in the Port Nollorth area to formalise the artisanal miners.

Several consumer awareness programmes were conducted in the Namaqua district. This included a radio talk show at Radio NFM which reached approximately 7 500 people. This was followed by three education and awareness programmes in Pixley Ka Seme, Namakwa and ZF Mgcawu.

An Intelligence report was completed; the intention of the report was to explore blended funding opportunities as a catalyst for business development. The report gave insight on blended finance as a concept, its usage, challenges and recommendations to remedy the challenges. In addition, an economic overview was completed which was presented to both economic technical and political clusters.

The non-release of Phase 2 Feasibility Report for national broadband rollout, continues to hinder broadband roll-out in the Pixley ka Seme District Municipality (PKSDM). This delay has contributed to the opportunity for Wi-Fi to be installed at active sites, with six sites now having Wi-Fi. The Universal Services and Access Agency South Africa (USAASA) has also determined to support broadband roll-out in PKSDM, with a plan to connect over one-hundred (100) sites.

A campaign against illegal tourist guiding was conducted to encourage for tourist guide renewals and compliance with the Tourism Act prescripts and regulations. In an effort to improve the coordination of tourism development in the province, four consultation sessions were held in the John Taolo Gaetsewe Region. A signed transfer agreement between DEDaT and the grading council was secured.

A total of 124 tourism enterprises received funding from tourism relief fund to the amount of R6.2 million and 105 tourist guides were supported financially through freelance tourist guide relief fund to the amount of R475 000. Northern Cape Tourism Authority won a silver award during the International Tourism African Film Festival in Cape Town for a destination promotional video.

Boegoebaai Port and Rail development has now been expanded to include the adjacent Hydrogen SEZ as a key priority programme coordinated through NCEDA in collaboration with Infrastructure South Africa, the different relevant national departments and State-Owned Entities. The province in collaboration with Infrastructure South Africa developed the provincial hydrogen strategy which was approved in 2021 and launched at COP 26. Recognising the importance of Hydrogen for the country and the province ISA has mobilised technical expertise and capacity which will further continue support the Province to do deliver on this priority programme. R32 million has been approved for project preparation through the Budget Facility for Infrastructure for the Vaalharts-Taung irrigation scheme to finalise the master-planning and feasibility process

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# 3. Outlook for the coming financial year 2022/23

During the last State of the Nation Address, the preferred bidders for SIP 20A, the Risk Mitigation Independent Power Purchase Procurement Programme, was not yet announced. In March of 2021, the Minister of Department of Minerals, Resource and Energy, announced the preferred bidders of which 450 MW is to be developed within the Northern Cape. Additional generation capacity is expected in future bid windows that will soon be announced; BFI Funding Approved for the Social Housing Programme. This secured funding will serve as a bridging facility and unlock debt funding on the Hull Street Social Housing Project in Kimberley. The project is expected to deliver 372 social housing units and will commence with construction this year.

The Kathu Industrial Park is a key priority for the province and was recently also presented at the Sustainable Development Infrastructure Development Symposium hosted by the President and coordinated by Infrastructure South Africa. The project received much interest from potential investors. By unlocking the bulk infrastructure for this development, we will mobilize approximately R 580 million in private sector investment and create 450 permanent job opportunities.

Two special programmes have been prioritized for the Northern Cape Province. These are the Rural Roads Programme and the Northern Cape Schools Programme. The rural roads programme will make use of labour intensive methods for the construction and upgrading of roads in the province.

The department and the National Empowerment Fund (NEF) have launched a multi-million-rand enterprise development programme. As part of the initiative, the department (through its EGDF) and NEF have jointly set aside R75 million to establish the Northern Cape Blended SMME Fund that will provide concessionary funding to local entrepreneurs across all sectors of the provincial economy. There has been slow progress on the implementation of this blended fund partly due to the NEF involvement in the instability that happened in KZN and Gauteng last year. It is expected that funds will pick up in the 2022/23 financial year and while a commitment of an additional R30 million to be matched with R45 million from the NEF, to become a R150 million fund.

The department is finalising an MOU with the Department Roads and Public Works to implement a renewable project of greening government building across the province. The project will be piloted in Frances Baard district and if it's yielding success it will be rolled out to all the districts. The project will be implemented with the assistance of the Northern Cape SMME Trust and SEDA who will incubate the SMMEs that will participate in the project. It is expected that not more than 10 SMMEs in the pilot phase will be incubated.

Informal sector has proven to have the potential of creating job opportunities especially amongst the youth. Research on township economy will be conducted with the aim of identifying interventions that government could embark on to grow this sector.

The department's response is to support tourism enterprises so that they can adapt to the new normal of doing business, experience growth and infrastructure development. This will be guided by the provincial tourism recovery plan in partnership with the Northern Cape Tourism authority. The assistance of tourism enterprises will continue in the 2022/23.

Work on final designs of the SKA Carnarvon Exploratorium continues and is taken care of by the project partners. The MOU was signed by all stakeholders, namely the Dept. of Science and Innovation, the Dept. of Tourism, Dept. of Economic Development and Tourism, the South African

Radio Astronomy Observatory and the Kareeberg Municipality. In 2022/23, the Tourism Programme will work towards the establishment of tourism precincts in line with the National DT guidelines to create township destinations and integrate townships with the mainstream economy in Galeshewe (Kimberley), Pabalello (Upington) and Kuyasa (Colesberg).

# 4. Reprioritisation

The department has been in the process of reviewing its organizational structure in compliance with the DPSA directive on structuring that came into effect on 1 September 2015. This process was done at a time where the department's budget was reduced by R175.4 million over the 2021 MTEF of which R129.7 million relates to compensation of employees. Over the 2022 MTEF a further reduction of R30.103 million on compensation of employees has been effected towards the implementation of government's wage freeze directive of 2020/21 i.e. R6.515 million in 2022/23; R10 million in 2023/24 and R13.579 million in 2024/25.

As a response to this, the department conducted a zero baseline budgeting resulting in an amount of R44.4 million to be reprioritized within the department over the MTEF. Some directorates whose functions were found to be closely related were merged and funds were reallocated to other priorities.

# 5. Procurement

The department is currently processing its supply chain management transactions on LOGIS and BAS and it is striving to improve moving forward to procure only through LOGIS.

# 6. Receipts and financing

# 6.1 Summary of receipts

Table 2.1 shows the sources of funding of the department over the seven-year period from 2018/19 to 2024/25.

|                    |         | Outcome |         | Main<br>appropriation | Adjusted<br>appropriation | Revised estimate | Medi    | um-term estima | tes     |
|--------------------|---------|---------|---------|-----------------------|---------------------------|------------------|---------|----------------|---------|
| R thousand         | 2018/19 | 2019/20 | 2020/21 |                       | 2021/22                   |                  | 2022/23 | 2023/24        | 2024/25 |
| Equitable share    | 311 283 | 303 430 | 273 514 | 318 448               | 331 546                   | 331 546          | 341 796 | 327 749        | 339 378 |
| Conditional grants | 2 012   | 2 089   | 2 025   | 1 960                 | 1 960                     | 1 960            | 1 900   | -              | -       |
| EPWP               | 2 012   | 2 089   | 2 025   | 1 960                 | 1 960                     | 1 960            | 1 900   | -              | -       |
|                    |         |         |         |                       |                           |                  |         |                |         |
| Total receipts     | 313 295 | 305 519 | 275 539 | 320 408               | 333 506                   | 333 506          | 343 696 | 327 749        | 339 378 |

#### Table 2.1 : Summary of receipts

The department receives a provincial allocation in the form of an equitable share and a national conditional grant allocation in respect of the EPWP Integrated Grant. The department is allocated R2.025 million in 2020/21, R1.960 million in 2021/22 while an amount of R1.900 million in 2022/23 is allocated in respect of the grant and no allocation over the MTEF.

# 6.2 Departmental receipts collection

Table 2.2 below gives a summary of departmental receipts collected by the department.

|   | Outcome |         |         | Main<br>appropriation | Adjusted<br>appropriation | Revised estimate | Med     | 3       |         |
|---|---------|---------|---------|-----------------------|---------------------------|------------------|---------|---------|---------|
| R thousand  | 2018/19 | 2019/20 | 2020/21 |                       | 2021/22                   |                  | 2022/23 | 2023/24 | 2024/25 |
| Tax receipts  | 27 930  | 29 639  | 19 709  | 21 461                | 21 461                    | 24 811           | 33 603  | 35 216  | 36 797  |
| Casino taxes  | 21 402  | 22 561  | 13 367  | 15 350                | 15 350                    | 17 595           | 25 607  | 26 836  | 28 041  |
| Horse racing taxes                                    | 2 621   | 3 083   | 2 400   | 1 793                 | 1 793                     | 3 160            | 3 186   | 3 339   | 3 489   |
| Liquor licences                                       | 3 907   | 3 995   | 3 942   | 4 318                 | 4 318                     | 4 056            | 4 810   | 5 041   | 5 267   |
| Motor vehicle licences                                | -       | -       | -       | -                     | -                         | -                | -       | -       | -       |
| Sales of goods and services other than capital assets | 240     | 104     | 88      | 109                   | 109                       | 96               | 123     | 128     | 133     |
| Transfers received                                    | -       | -       | -       | -                     | -                         | -                | -       | -       | -       |
| Fines, penalties and forfeits                         | 160     | 153     | 10      | 14                    | 14                        | 74               | 17      | 18      | 19      |
| Interest, dividends and rent on land                  | -       | -       | -       | -                     | -                         | -                | -       | -       | -       |
| Sales of capital assets                               | -       | -       | -       | -                     | -                         | -                | -       | -       | -       |
| Transactions in financial assets and liabilities      | 2 072   | 626     | 410     | 688                   | 688                       | 491              | 733     | 768     | 802     |
| Total departmental receipts                           | 30 402  | 30 522  | 20 217  | 22 272                | 22 272                    | 25 472           | 34 476  | 36 130  | 37 751  |

| Table 2.2: Summar | of departmental receipts collection |
|-------------------|-------------------------------------|

The overall departmental receipts are decreasing from R30.402 million in 2018/19 to a revised estimate of R25.472 million in the 2021/22 financial year. The decrease is attributed to the advent of the COVID19 pandemic which has dealt the economy with a severe blow. Over the MTEF, the collection is increased based on the consumer price index.

Casino taxes are the major revenue sources for the department of which Northern Cape Gambling Board oversee gambling activities in the province thereby ensuring that rules of licenses are adhered to. The casino taxes are showing a decrease in 2020/21 financial year due to Gambling and betting was only allowed in Level 1 of lockdown. Therefore, we had to decrease our projections in 2020/21 and 2021/22 financial year and an increase over the MTEF the collection is increased based on the consumer price index.

Horse racing taxes show a decrease 2020/21 and 2021/22 financial years based on the economic downfall due to the COVID19 pandemic and an increase the two outer years of MTEF, the collection is increased based on the consumer price index.

Liquor licenses are increasing in 2022/23 financial year and over the MTEF, the collection is increased based on the consumer price index. Revenue from sale of goods and services other than capital assets relates to state property rentals, parking fees and commission on payroll deductions. Over the MTEF, the collection is increased based on the consumer price index.

Fines, penalties and forfeits are attributed to the once off payment of fines on late renewals of liquor licenses by companies or individuals. During this financial year the Department received minimum late renewals and therefor had to revise the projections. This category is uncertain in nature and therefore it's difficult to project revenue collections; hence the department is very conservative in terms of budgeting for this category over the MTEF period.

Transactions in financial assets and liabilities relates to recoveries of expenditure from previous financial years and surrenders of Public Entity, which are not of a recurring nature or cannot be ascertained if they will take place, hence the minimal budget for this item in the 2022 MTEF.

# 6.3 Donor Funding

The department does not receive any additional foreign aid assistance.

# 7. Payment summary

This section contains information by programme and economic classification. It represents payments and budgeted estimates in terms of programmes and economic classification for the vote.

# 7.1 Key assumptions

The department applied the following broad assumptions when compiling the budget:

- Provision for inflation related items is based on CPI projections.
- The department made provision for Pay Progression equal to 1.5 per cent of the departments wage bill.
- Continuation of the implementation of the Diamond Strategy of the Northern Cape Province for related items was taken into account.
- The regulating of the Gambling and Liquor Acts for related items was taken into account.
- The regulating of the Northern Cape Consumer Act for related items was taken into account.

# 7.2 **Programme summary**

Tables 2.3 provide a summary of payments and estimates by programme for the period 2018/19 to 2024/25.

|                                       |         | Outcome |         | Main<br>appropriation | Adjusted<br>appropriation | Revised estimate | Med     | ium-term estimates | 6       |
|---------------------------------------|---------|---------|---------|-----------------------|---------------------------|------------------|---------|--------------------|---------|
| R thousand                            | 2018/19 | 2019/20 | 2020/21 |                       | 2021/22                   |                  | 2022/23 | 2023/24            | 2024/25 |
| 1. Administration                     | 63 332  | 65 907  | 51 696  | 59 509                | 63 891                    | 63 891           | 73 303  | 74 717             | 78 073  |
| 2. Intergrated Economic Development § | 65 042  | 35 917  | 57 988  | 58 611                | 58 866                    | 58 866           | 68 878  | 62 075             | 63 986  |
| 3. Trade And Sector Development       | 64 275  | 50 854  | 51 237  | 57 432                | 65 453                    | 65 453           | 72 626  | 53 002             | 55 681  |
| 4. Business Regulation And Governance | 40 633  | 43 415  | 40 331  | 42 659                | 44 594                    | 44 594           | 41 745  | 43 373             | 45 321  |
| 5. Economic Planning                  | 21 162  | 20 884  | 19 813  | 21 978                | 22 501                    | 22 501           | 19 458  | 20 091             | 20 992  |
| 6. Tourism                            | 58 851  | 88 542  | 54 474  | 80 219                | 78 201                    | 78 201           | 67 686  | 74 491             | 75 325  |
| Total payments and estimates          | 313 295 | 305 519 | 275 539 | 320 408               | 333 506                   | 333 506          | 343 696 | 327 749            | 339 378 |

Table 2.3 : Summary of payments and estimates by programme: Economic Development And Tourism

The table above reflects the rate at which the departments' expenditure grew during the past three years and the budget growth over the MTEF. The department's expenditure has increased from R313.295 million in 2018/19 to a revised estimate of R333.506 million in 2021/22 and projected to increase to R339.378 million in 2024/25 financial year.

The increase during this period is mainly due to provincial priorities such as the establishment of the state owned Construction Company and Boegoebay Project that were reallocated to the department as per the Executive Council resolution.

# Summary of economic classification

Tables 2.4 provide a summary of payments and estimates by economic classification for the period 2018/19 to 2024/25.

|   |         | Outcome |         | Main<br>appropriation | Adjusted<br>appropriation | Revised estimate | Med     | ium-term estimates | 3       |
|---|---------|---------|---------|-----------------------|---------------------------|------------------|---------|--------------------|---------|
| R thousand  | 2018/19 | 2019/20 | 2020/21 |                       | 2021/22                   |                  | 2022/23 | 2023/24            | 2024/25 |
| Current payments                                    | 177 104 | 201 859 | 142 490 | 189 127               | 188 686                   | 188 640          | 192 842 | 201 973            | 207 933 |
| Compensation of employees                           | 103 997 | 107 323 | 99 481  | 101 165               | 103 507                   | 103 507          | 106 061 | 109 456            | 115 685 |
| Goods and services                                  | 73 107  | 94 536  | 43 009  | 87 962                | 85 179                    | 85 133           | 86 781  | 92 517             | 92 248  |
| Interest and rent on land                           | -       | -       | -       | -                     | -                         | -                | -       | -                  | -       |
| Transfers and subsidies to:                         | 132 788 | 98 612  | 129 783 | 128 725               | 141 248                   | 141 248          | 146 230 | 122 436            | 127 924 |
| Provinces and municipalities                        | 4 980   | 4 860   | 2 525   | 2 460                 | 2 460                     | 2 460            | 1 900   | -                  | -       |
| Departmental agencies and accounts                  | 83 450  | 79 886  | 115 918 | 83 482                | 97 282                    | 124 507          | 98 464  | 81 956             | 85 627  |
| Higher education institutions                       | 2 100   | 89      | 500     | 1 500                 | 1 500                     | 1 500            | 1 500   | 1 566              | 1 636   |
| Foreign governments and international organisations | -       | -       | -       | -                     | -                         | -                | -       | -                  | -       |
| Public corporations and private enterprises         | 42 251  | 10 993  | 9 510   | 41 283                | 39 383                    | 12 158           | 44 366  | 38 914             | 40 661  |
| Non-profit institutions                             | -       | -       | -       | -                     | -                         | -                | -       | -                  | -       |
| Households  | 7       | 2 784   | 1 330   | -                     | 623                       | 623              | -       | -                  | -       |
| Payments for capital assets                         | 3 403   | 5 048   | 3 266   | 2 556                 | 3 572                     | 3 618            | 4 624   | 3 340              | 3 521   |
| Buildings and other fixed structures                | -       | 2 799   | 1 282   | -                     | 516                       | 516              | -       | -                  | -       |
| Machinery and equipment                             | 3 386   | 2 249   | 1 984   | 2 306                 | 2 906                     | 2 952            | 4 624   | 3 340              | 3 521   |
| Heritage Assets                                     | -       | -       | -       | -                     | -                         | -                | -       | -                  | -       |
| Specialised military assets                         | -       | -       | -       | -                     | -                         | -                | -       | -                  | -       |
| Biological assets                                   | -       | -       | -       | -                     | -                         | -                | -       | -                  | -       |
| Land and sub-soil assets                            | -       | -       | -       | -                     | -                         | -                | -       | -                  | -       |
| Software and other intangible assets                | 17      | -       | -       | 250                   | 150                       | 150              | -       | -                  | -       |
| Payments for financial assets                       | -       | -       | -       | -                     | -                         | -                | -       | -                  | -       |
| Total economic classification                       | 313 295 | 305 519 | 275 539 | 320 408               | 333 506                   | 333 506          | 343 696 | 327 749            | 339 378 |

The decrease against compensation of employees' expenditure from 2018/19 to 2020/21 can be ascribed to wage freeze as part of government fiscal consolidation strategy which reduced the baseline by R129.7 million in 2020 MTEF The increase in 2022/23 emanates from the 1.5 percent pay progression and the CPIX increase to the 2024/25 financial year.

Goods and service indicate an expenditure increase from 2018/19 to 2021/22. The decrease in 2020/21 financial year is mainly due to the severe cuts the department received because of the COVID-19 pandemic. The increase over the MTEF is informed by revised costing assumptions of the Consumer Price Index.

Transfers and Subsidies is the main cost driver of expenditure. Bulk of the transfers relate to public entities and a transfer to National Empowerment Fund in respect of blended funding for small and micro businesses. Transfers and subsidies show an increase between 2021/22 and 2022/23 financial year, this is due to the provincial EXCO decision to house the Boegoebaai Port and Rail Infrastructure Project within NCEDA and state owned Construction Company.

Machinery and equipment relate to the purchase of office equipment and furniture. The minimal increase over the MTEF relates to inflationary increases and planned procurement of office equipment due to the renovations of office space at Metlife Building.

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# 7.3 Infrastructure payments

# 7.3.1 Departmental infrastructure payments

There are no infrastructure projects in this department.

# 7.4 Departmental Public-Private Partnership (PPP) projects

There are no Public-Private Partnership projects in this department.

# 7.5 Transfers

## 7.5.1 Transfers to public entities

Table 2.6 provides a summary of departmental transfers to the public entities that fall under the auspices of the department.

|                                   | Outcome |         |         |        | Adjusted<br>appropriation | Revised estimate | Med     | ium-term estimate | s       |
|-----------------------------------|---------|---------|---------|--------|---------------------------|------------------|---------|-------------------|---------|
| R thousand                        | 2018/19 | 2019/20 | 2020/21 |        | 2021/22                   |                  | 2022/23 | 2023/24           | 2024/25 |
| Kalahari Kid Corporation          | -       | -       | -       | -      | -                         | -                | -       | -                 | -       |
| McGregor Museum (Kimberley)       | -       | -       | -       | -      | -                         | -                | -       | -                 | -       |
| Northern Cape Economic Developmen | 22 329  | 18 304  | 28 201  | 19 283 | 32 783                    | 32 783           | 19 993  | 20 883            | 21 812  |
| Northern Cape Gambling Board      | 14 704  | 15 531  | 13 071  | 16 255 | 16 255                    | 16 255           | 16 854  | 17 604            | 18 395  |
| Northern Cape Liquor Board        | 12 595  | 13 309  | 13 346  | 13 932 | 13 932                    | 13 932           | 14 445  | 15 088            | 15 765  |
| Northern Cape Tourism Authority   | 22 759  | 24 036  | 22 942  | 25 152 | 25 152                    | 25 152           | 26 076  | 27 236            | 28 459  |
| Total departmental transfers      | 72 387  | 71 180  | 77 560  | 74 622 | 88 122                    | 88 122           | 77 368  | 80 811            | 84 431  |

Total departmental transfers to public entities indicate an increase from R72.387 million in 2018/19 to a revised estimate of R88.122 million in the 2021/22 financial year. The public entities will receive an amount of R97.814 million in the 2022/23 financial year. Over the MTEF transfers to entities show an increase in line with the inflationary increases.

# Northern Cape Economic Development, Trade and Investment Promotion Agency

NCEDA is an agency whose mandate it is to ensure enterprise development, trade, investment and promotion that is aimed at contributing to economic growth and development within the province. Transfer to the entity reflect inconsistent trends over the period due to various projects funded nationally and implemented by the entity The increase in 2021/22 Adjusted appropriation relates to additional funds of R7 million that were allocated in respect of economic recovery initiative and reprioritisation within the department of R6.5 million. Over the MTEF transfers to this entity show an increase due to new projects that have been housed within the entity.

# Northern Cape Gambling Board

The entity is responsible for ensuring that gambling activities in the province are conducted with integrity and social responsibility and to maximize long term economic benefits for the Northern Cape. Departmental transfers to Northern Cape Gambling Board indicate an increasing trend in line with the inflationary increases.

# Northern Cape Liquor Board

The entity is responsible for issuing licenses and ensuring licensees comply with the Northern Cape Liquor Act, by regulating the retail sale and micro manufacture of liquor in the province. Departmental transfers to Northern Cape Liquor Board indicate an increasing trend in line with the inflationary increases.

# Northern Cape Tourism Authority (NCTA)

NCTA promotes the province as a highly desirable tourism destination, in a responsible and sustainable manner. Departmental transfers to Northern Cape Tourism Authority indicate an increasing expenditure trend from 2018/19 to 2021/22, this relates to allocations in respect of salary adjustments during the period. Over the MTEF transfers to this entity show an increase in line with the inflationary increases.

# 7.5.2. Transfers to other entities

#### Table 2.7 shows summary of departmental transfers to other entities.

|   |         | Outcome |         | Main<br>appropriation | Adjusted<br>appropriation | Revised<br>estimate | Medi    | um-term estima | tes     |
|---|---------|---------|---------|-----------------------|---------------------------|---------------------|---------|----------------|---------|
| R thousand                                      | 2018/19 | 2019/20 | 2020/21 |                       | 2021/22                   |                     | 2022/23 | 2023/24        | 2024/25 |
| Northern Cape SMME Trust                        | 4 765   | 5 006   | 5 166   | 5 394                 | 5 694                     | 5 694               | 5 502   | 5 747          | 6 005   |
| National Empowerment Fund                       | 37      | -       | 30 000  | -                     | -                         | 27 225              | 26 593  | 22 043         | 23 033  |
| Departmental agencies                           | 1 908   | -       | -       | -                     | -                         | -                   | -       | -              | -       |
| SEDA  | 685     | -       | -       | -                     | -                         | -                   | -       | -              | -       |
| SOUTH AFRICAN TOURISM                           | -       | 200     | -       | -                     | -                         | -                   | -       | -              | -       |
| SAAO SUTHERLAND                                 | -       | 200     | -       | -                     | -                         | -                   | -       | -              | -       |
| MC GREGOR MUSEUM                                | 646     | 700     | 670     | -                     | -                         | 166                 | -       | -              | -       |
| DRPW: ROUTE SURVEY & ROAD SIGNS                 | 2 453   | -       | -       | -                     | -                         | -                   | -       | -              | -       |
| ENVIROMENT AND NATURE CONSERVAT                 | 25      | -       | -       | -                     | -                         | -                   | -       | -              | -       |
| SANPARKS  | -       | 1 000   | -       | -                     | -                         | -                   | -       | -              | -       |
| TOURISM GRADING COUNSIL SA                      | -       | -       | 400     | -                     | -                         | 500                 | -       | -              | -       |
| DRPW: BAG PIPE LODGE IMPROOVEMENTS CONSTRUCTION | -       | -       | -       | -                     | -                         | 1 000               | -       | -              | -       |
| DRPW: NC Theatre                                | -       | -       | -       | -                     | -                         | -                   | 650     | 679            | 709     |
| Total payments and estimates                    | 10 519  | 7 106   | 36 236  | 5 394                 | 5 694                     | 34 585              | 32 745  | 28 469         | 29 747  |

#### Table 2.7 : Summary of departmental transfers to other entities

# 7.5.3 Transfers to local government

Table 2.8 shows summary of departmental transfers to municipalities by category.

#### Table 2.8 : Summary of departmental transfers to local government by category

| Outcome                      |         |         |         | Ulifcome | Adjusted<br>appropriation | Revised estimate | Mec     | lium-term estimate | es      |
|------------------------------|---------|---------|---------|----------|---------------------------|------------------|---------|--------------------|---------|
| R thousand                   | 2018/19 | 2019/20 | 2020/21 |          | 2021/22                   |                  | 2022/23 | 2023/24            | 2024/25 |
| Category A                   | -       | -       | -       | -        | -                         | -                | -       | -                  | -       |
| Category B                   | 1 146   | 2 860   | 500     | 500      | 500                       | 1 010            | -       | -                  | -       |
| Category C                   | 950     | -       | -       | -        | -                         | 1 450            | -       | -                  | -       |
| Unallocated                  | -       | -       | -       | -        | -                         | -                | -       | -                  | -       |
| Total departmental transfers | 2 096   | 2 860   | 500     | 500      | 500                       | 2 460            | -       | _                  | -       |

# 8. Receipts and Retentions

This section is not applicable to the department.

# 9. Programme description

The department has six (6) programmes through which services are rendered, these are categorized and explained below. The payments and budgeted estimates for each programme are summarized in terms of sub programmes and economic classification, details of which are given in Annexure.

#### **Programme 1: Administration**

#### 9.1. Description and objectives

To ensure an effective, compliant and competent department that will provide technical support and economic policy advice to the province.

#### Sub programme objectives

#### Office of the MEC

Provide economic policy direction to the department.

## Office of the HOD

Provide strategic direction and leadership in order to facilitate the sustained growth, transformation and diversification of the provincial economy.

## **Financial Management**

Provide an efficient and economical Financial Management support service to the department.

## **Corporate Services**

Provide sound corporate management.

## 9.2. Programme Expenditure Analysis

Tables 2.10.1 below illustrate the payments and estimates for Administration programme per sub programme over the seven-year period 2018/19 to 2024/25.

|                              | Outcome |         |         | Main<br>appropriation | Adjusted<br>appropriation | Revised estimate | Med     | ium-term estimates | 3       |
|------------------------------|---------|---------|---------|-----------------------|---------------------------|------------------|---------|--------------------|---------|
| R thousand                   | 2018/19 | 2019/20 | 2020/21 |                       | 2021/22                   |                  | 2022/23 | 2023/24            | 2024/25 |
| 1. Office Of The Mec         | 2 062   | 942     | -       | 1 239                 | 1 239                     | 1 239            | 1 239   | 1 291              | 1 349   |
| 2. Office Of The Hod         | 5 621   | 4 439   | 2 888   | 3 705                 | 5 596                     | 5 596            | 22 800  | 23 201             | 24 243  |
| 3. Corporate Services        | 26 964  | 27 553  | 22 711  | 23 096                | 24 970                    | 24 970           | 19 915  | 21 362             | 22 321  |
| 4. Financial Management      | 28 685  | 32 973  | 26 097  | 31 469                | 32 086                    | 32 086           | 29 349  | 28 863             | 30 160  |
| Total payments and estimates | 63 332  | 65 907  | 51 696  | 59 509                | 63 891                    | 63 891           | 73 303  | 74 717             | 78 073  |

The programme shows an increase from a revised estimate of R63.891 million to R73.073 million in the outer year of the 202 MTEF. A significant increase emanates from the sub-programme: Office of the HoD which indicates an increasing trend over the MTEF.

The increase is a result of directorates and sub directorates that have been shifted to this sub programme such as Monitoring and Evaluation sub programme from programme 5: Economic Planning, Corporate Governance sub programme from programme 4: Business Regulation, Strategic Planning sub directorate from Financial Management sub programme. These functions have been placed within the Economic Cluster unit within the Office of the HoD.

Table 2.12.1 below gives a summary of payments and estimates by economic classification for Administration.

|   |         | Outcome |         | Main<br>appropriation |         |        | Med     | ium-term estimates | 3       |
|---|---------|---------|---------|-----------------------|---------|--------|---------|--------------------|---------|
| R thousand  | 2018/19 | 2019/20 | 2020/21 |                       | 2021/22 |        | 2022/23 | 2023/24            | 2024/25 |
| Current payments                                    | 61 499  | 64 723  | 50 780  | 58 941                | 62 193  | 62 193 | 70 569  | 74 204             | 77 536  |
| Compensation of employees                           | 42 196  | 42 816  | 37 838  | 39 610                | 40 284  | 40 284 | 48 574  | 49 295             | 51 509  |
| Goods and services                                  | 19 303  | 21 907  | 12 942  | 19 331                | 21 909  | 21 909 | 21 995  | 24 909             | 26 027  |
| Interest and rent on land                           | -       | -       | -       | -                     | -       | -      | -       | -                  | -       |
| Transfers and subsidies to:                         | 252     | 558     | 275     | -                     | 591     | 591    | -       | -                  | -       |
| Provinces and municipalities                        | 177     | 110     | -       | -                     | -       | -      | -       | -                  | -       |
| Departmental agencies and accounts                  | 69      | -       | -       | -                     | -       | -      | -       | -                  | -       |
| Higher education institutions                       | -       | -       | -       | -                     | -       | -      | -       | -                  | -       |
| Foreign governments and international organisations | -       | -       | -       | -                     | -       | -      | -       | -                  | -       |
| Public corporations and private enterprises         | -       | -       | -       | -                     | -       | -      | -       | -                  | -       |
| Non-profit institutions                             | -       | -       | -       | -                     | -       | -      | -       | -                  | -       |
| Households  | 6       | 448     | 275     | -                     | 591     | 591    | -       | -                  | -       |
| Payments for capital assets                         | 1 581   | 626     | 641     | 568                   | 1 107   | 1 107  | 2 734   | 513                | 537     |
| Buildings and other fixed structures                | -       | -       | -       | -                     | -       | -      | -       | -                  | -       |
| Machinery and equipment                             | 1 570   | 626     | 641     | 568                   | 1 107   | 1 107  | 2 734   | 513                | 537     |
| Heritage Assets                                     | -       | -       | -       | -                     | -       | -      | -       | -                  | -       |
| Specialised military assets                         | -       | -       | -       | -                     | -       | -      | -       | -                  | -       |
| Biological assets                                   | -       | -       | -       | -                     | -       | -      | -       | -                  | -       |
| Land and sub-soil assets                            | -       | -       | -       | -                     | -       | -      | -       | -                  | -       |
| Software and other intangible assets                | 11      | -       | -       | -                     | -       | -      | -       | -                  | -       |
| Payments for financial assets                       | -       | -       | -       | -                     | -       | -      | -       | -                  | -       |
| Total economic classification                       | 63 332  | 65 907  | 51 696  | 59 509                | 63 891  | 63 891 | 73 303  | 74 717             | 78 073  |

Table 2.12.1: Summary of payments and estimates by economic classification: Programme 1: Administration

Compensation of employees shows an increasing trend over the MTEF due to the positions that has been shifted to Economic Cluster unit within the office of the HoD. These funds have been shifted from Enterprise Development, Strategic Initiatives, Corporate Governance, Consumer Protection and Monitoring and Evaluation. This movement has also affected other economic classification items i.e. goods and services and payment for capital assets, this explains the increases over the MTEF.

No provision has been made under transfers and subsidies over the MTEF. The expenditure trend over the previous financial years relates to households as a result of staff exit costs which is difficult to predict.

## 9.3. Service delivery measures

Service delivery measures - Programme 1: Administration

|  | Estimated<br>performance | Medium-term estimates |         |         |  |  |
|--|--------------------------|-----------------------|---------|---------|--|--|
| Programme performance measures   | 2021/22                  | 2022/23               | 2023/24 | 2024/25 |  |  |
| 1.1.1 % of recommendations accepted by the Economic Sectors Employment Investment and Infrastructure Development Cluster           | NEW                      | 1                     | 1       | 1       |  |  |
| 1.1.2 Percentage of departmental planning documents that subscibe to the Treasury Regulations as stipulated in the PFMA 1 of 1999  | NEW                      | 1                     | 1       | 1       |  |  |
| 1.1.3 Percentage of departmental reporting documents that subscribe to the Treasury Regulation as stipulated in the PFMA 1 of 1999 | NEW                      | 1                     | 1       | 1       |  |  |
| 1.1.4 Number of Monitoring reports on the impact of economic development inflatives in the Province                                | 4                        | 4                     | 4       | 4       |  |  |
| 1.1.5 Number of evaluation reports   | 2                        | 2                     | 2       | 2       |  |  |
| 1.1.6 Percentage of legislatively compliant entities reporting to MEC for Economic Development and Tourism                         | 1                        | 1                     | 1       | 1       |  |  |
| 1.2.1 % of expenditure within the Vote 6.  | 1                        | 1                     | 1       | 1       |  |  |
| 1.2.2 % of departmental budget spent on procurement  | 1                        | 1                     | 1       | 1       |  |  |
| 1.2.3 % of procurement from women.   | 0                        | 0                     | 0       | 0       |  |  |
| 1.2.4 % of procurement from youth.   | 0                        | 0                     | 0       | 0       |  |  |
| 1.2.5 % procurement from people with disabilities.   | 0                        | 0                     | 0       | 0       |  |  |
| 1.2.6 % of invoices paid within 30 days.   | 1                        | 1                     | 1       | 1       |  |  |
| 1.3.1 Number of departmental Employment equity reports completed   | 4                        | 4                     | 4       | 4       |  |  |
| 1.3.2 Number of departmental SMS financial disclosures completed   | 22                       | 22                    | 22      | 22      |  |  |
| 1.3.3 Percentage of departmental Performance Agreements submitted  | NEW                      | 1                     | 1       | 1       |  |  |
| 1.3.4 Number of departmental Social Responsibility, Diversity & Health and Wellness initiatives held                               | NEW                      | 4                     | 4       | 4       |  |  |
| 1.3.5 Number of departmental Information dissemination infatives implemented   | 4                        | 4                     | 4       | 4       |  |  |
| 1.3.6 Percentage of Local Area network Uptime maintained.  | 1                        | 1                     | 1       | 1       |  |  |
| 1.3.7 Percentage of Wide Area Network uptime maintained.   | 1                        | 1                     | 1       | 1       |  |  |

# **Programme 2: Integrated Economic Development Services**

# **Description and objectives**

To promote and support sustainable integrated economic development through the development of enterprises, local economics and the empowerment of historically disadvantaged individuals.

#### Sub programme strategic objectives

#### **Enterprise Development**

To support and develop business enterprises through financial and non-financial assistance both directly and indirectly.

# **Regional and Local Economic Development**

To provide strategic economic development support to municipalities in terms of planning, alignment and implementation in partnership with key stakeholders.

#### **Economic Empowerment**

To promote and support the participation of HDI's in the mainstream of the economy through business intelligence, skills development and enterprise development.

## **Programme Expenditure Analysis**

Table 2.10.2 shows the summary of payments and estimates by sub programme for Integrated Economic Development Services.

|  |         | Outcome |         | Main<br>appropriatio | Adjusted<br>appropriatio | Revised<br>estimate | Medium-term estimates |         |         |
|--|---------|---------|---------|----------------------|--------------------------|---------------------|-----------------------|---------|---------|
| R thousand                                 | 2018/19 | 2019/20 | 2020/21 | appropriatio         | 2021/22                  | estimate            | 2022/23               | 2023/24 | 2024/25 |
| 1. Enterprise Development                  | 12 458  | 13 073  | 40 686  | 12 930               | 11 575                   | 38 800              | -                     | -       | _       |
| 2. Regional And Local Economic Development | 7 732   | 7 399   | 6 277   | 7 507                | 7 396                    | 7 396               | 17 631                | 14 725  | 14 887  |
| 3. Economic Empowerment                    | 5 596   | 5 621   | 5 155   | 5 616                | 5 966                    | 5 966               | 18 478                | 18 852  | 19 321  |
| 4. Economic Growth And Development Fund    | 30 845  | 3 902   | -       | 27 225               | 27 225                   | -                   | 26 593                | 22 043  | 23 033  |
| 5. Office Of The Chief Director            | 8 411   | 5 922   | 5 870   | 5 333                | 6 704                    | 6 704               | 6 176                 | 6 455   | 6 745   |
| Total payments and estimates               | 65 042  | 35 917  | 57 988  | 58 611               | 58 866                   | 58 866              | 68 878                | 62 075  | 63 986  |

| Table 2.10.2 : Summary of payments and estimates by sub-programme: Programme 2: Intergrated Economic Development Se | ervices |
|---|---------|
|---|---------|

No allocation has been made for Enterprise Development sub programme over the 2022 MTEF. The funds for the sub programme have been reprioritized and reallocated to sub programme: Office of the HoD and the rest of the funds were reallocated within the programme to Economic Empowerment sub programme.

The increase in the first year of the 2022 MTEF in respect of sub programme: Regional and Local Economic Development relates to Expanded Public Works Programme grant and reprioritized funds emanating from Sector Development sub-programme and Strategic Initiatives sub programme from programme 3.

Sub programme: Economic Growth and Development Fund constitute transfers and subsidies to support small businesses. In 2019/20 the decrease is due to the reduction in baseline that the department received as a result of the technical adjustment on the provincial equitable share.

The sub programme: Office of the Chief Director shows a significant decrease in 2018/19 to 2021/22. The increase over the MTEF take into cognizance the inflationary increases.

Table 2.12.2 shows the summary of payments and estimates by economic classification for Integrated Economic Development Services.

|   |         | Outcome |         | Main<br>appropriation | Adjusted<br>appropriation | Revised estimate | nate Medium-term es |         | 5       |
|---|---------|---------|---------|-----------------------|---------------------------|------------------|---------------------|---------|---------|
| R thousand  | 2018/19 | 2019/20 | 2020/21 | appropriation         | 2021/22                   |                  | 2022/23             | 2023/24 | 2024/25 |
| Current payments                                    | 25 562  | 22 870  | 20 470  | 23 765                | 23 610                    | 23 610           | 28 432              | 29 179  | 29 612  |
| Compensation of employees                           | 15 525  | 15 733  | 15 001  | 15 295                | 15 990                    | 15 990           | 17 342              | 17 597  | 18 389  |
| Goods and services                                  | 10 037  | 7 137   | 5 469   | 8 470                 | 7 620                     | 7 620            | 11 090              | 11 582  | 11 223  |
| Interest and rent on land                           | -       | -       | -       | -                     | -                         | -                | -                   | -       | -       |
| Transfers and subsidies to:                         | 39 063  | 11 243  | 37 191  | 34 579                | 34 887                    | 34 887           | 39 816              | 32 177  | 33 622  |
| Provinces and municipalities                        | 1 555   | 2 000   | 2 025   | 1 960                 | 1 960                     | 1 960            | 1 900               | -       | -       |
| Departmental agencies and accounts                  | 7 310   | 5 006   | 35 166  | 5 394                 | 5 694                     | 32 919           | -                   | -       | -       |
| Higher education institutions                       | 600     | 89      | -       | -                     | -                         | -                | -                   | -       | -       |
| Foreign governments and international organisations | -       | -       | -       | -                     | -                         | -                | -                   | -       | -       |
| Public corporations and private enterprises         | 29 597  | 3 902   | -       | 27 225                | 27 225                    | -                | 37 916              | 32 177  | 33 622  |
| Non-profit institutions                             | -       | -       | -       | -                     | -                         | -                | -                   | -       | -       |
| Households  | 1       | 246     | -       | -                     | 8                         | 8                | -                   | -       | -       |
| Payments for capital assets                         | 417     | 1 804   | 327     | 267                   | 369                       | 369              | 630                 | 719     | 752     |
| Buildings and other fixed structures                | -       | 1 376   | -       | -                     | -                         | -                | -                   | -       | -       |
| Machinery and equipment                             | 417     | 428     | 327     | 267                   | 369                       | 369              | 630                 | 719     | 752     |
| Heritage Assets                                     | -       | -       | -       | -                     | -                         | -                | -                   | -       | -       |
| Specialised military assets                         | -       | -       | -       | -                     | -                         | -                | -                   | -       | -       |
| Biological assets                                   | -       | -       | -       | -                     | -                         | -                | -                   | -       | -       |
| Land and sub-soil assets                            | -       | -       | -       | -                     | -                         | -                | -                   | -       | -       |
| Software and other intangible assets                | -       | -       | -       | -                     | -                         | -                | -                   | -       | -       |
| Payments for financial assets                       | -       | -       | -       | -                     | -                         | -                | -                   | -       | -       |
| Total economic classification                       | 65 042  | 35 917  | 57 988  | 58 611                | 58 866                    | 58 866           | 68 878              | 62 075  | 63 986  |

Table 2.12.2: Summary of payments and estimates by economic classification: Programme 2: Intergrated Economic Development Services

Compensation of employees shows an increase over the MTEF as a result of the reprioritisation and reallocation of funds together with the shifting of functions mentioned above. This movement of funds has also effected goods and services and payments for capital assets hence the increase over the MTEF.

Transfers and subsidies are linked to Economic Growth and Development Fund which aims to support and develop Small and Medium Micro Enterprises and cooperatives. The department has launched a blended fund programme in collaboration with National Empowerment Fund to assist the department in supporting entrepreneurs across all sectors.

The allocation for the 2022/23 financial year for EPWP is R1.900 million. Also included in the increase of the allocation over the MTEF are funds that have been shifted from Strategic Initiatives sub programme to the tune of R5.924 million to Regional and Local Economic Development sub programme for the 2022/23 financial year.

#### Service delivery measures

#### Service delivery measures - Programme 2: Intergrated Economic Development Services

|   | Estimated<br>performance | Medium-term estimates |         |         |  |
|---|--------------------------|-----------------------|---------|---------|--|
| Programme performance measures  | 2021/22                  | 2022/23               | 2023/24 | 2024/25 |  |
| 2.1.1 Number of LED Projects developed in the Province                                      | 0                        | 2                     | 2       | 2       |  |
| 2.1.2 Number of economic development policies developed in the Province                     | 2                        | 2                     | 2       | 2       |  |
| 2.1.3 Number of LED forums established at local municipalities in the Province              | 4                        | 4                     | 4       | 4       |  |
| 2.1.4 Number of EPWP employment opportunities reported in the Province                      | 150                      | 150                   | 150     | 150     |  |
| 2.1.5 Number of certified diamond benefication graduates                                    | 20                       | 25                    | 30      | 30      |  |
| 2.1.6 Number of Jewellry Manufacturing SMMs estalished at KDJI                              | 12                       | 15                    | 18      | 20      |  |
| 2.2.1 Percentage of contribution to SMME blended fund disbursed                             | -                        | 1                     | 1       | 1       |  |
| 2.2.2 Number of Enterprises assisted with non-financial support services                    | 100                      | 175                   | 200     | 220     |  |
| 2.2.3 Number of targeted groups upskilled to participate in the mainstream economy          | 3                        | 3                     | 3       | 3       |  |
| 2.2.4 Number of interventionsconducted to capacitate HDI's to access economic opportunities | 60                       | 4                     | 6       | 8       |  |

#### **Programme 3: Trade and Sector Development**

#### **Description and objectives**

To stimulate economic growth through industry development, trade and investment promotion.

#### Sub programme strategic objectives

#### **Trade and Investment Promotion**

Facilitate trade, export promotion and attract investment.

#### **Sector Development**

Strategically position prioritised sectors as key contributors to economic growth and development.

# **Strategic Initiatives**

Strategically position industries in support of economic growth and development.

## **Programme Expenditure Analysis**

Table 2.10.3 shows the summary of payments and estimates for Trade and Sector Development by sub programme.

|                                   | Outcome |         |         | Main<br>appropriation | Adjusted<br>appropriation | Revised estimate | Med     | ium-term estimates | ;       |
|-----------------------------------|---------|---------|---------|-----------------------|---------------------------|------------------|---------|--------------------|---------|
| R thousand                        | 2018/19 | 2019/20 | 2020/21 |                       | 2021/22                   |                  | 2022/23 | 2023/24            | 2024/25 |
| 1. Trade And Investment Promotion | 30 080  | 25 679  | 33 136  | 25 516                | 39 016                    | 39 016           | 48 777  | 27 884             | 28 127  |
| 2. Sector Development             | 21 585  | 9 064   | 7 504   | 10 703                | 10 248                    | 10 227           | 14 003  | 14 528             | 16 488  |
| 3. Strategic Initiatives          | 7 249   | 7 253   | 4 127   | 10 018                | 9 368                     | 9 368            | -       | -                  | -       |
| 4. Office Of The Chief Director   | 5 361   | 8 858   | 6 470   | 11 195                | 6 821                     | 6 842            | 9 846   | 10 590             | 11 066  |
| Total payments and estimates      | 64 275  | 50 854  | 51 237  | 57 432                | 65 453                    | 65 453           | 72 626  | 53 002             | 55 681  |

| Table 2.10.3 : Summary of payments and estimates by sub-programme: Programme 3: Trade And Sector Development |
|--|
|--|

The sub programme: Trade and Investment Promotion show an increase during the three-year period due to additional allocations to address various priorities. Included in the sub program's budget are transfers to Northern Cape Economic Development Trade and Investment Promotion Agency. The increase in the first year of the MTEF relates to additional allocations made towards provincial priorities.

The sub programme: Sector Development shows a declining expenditure trend from 2018/19 to 2021/22 financial years due to once off allocations for various provincial priorities such as a rollover request in respect of the Renewable Energy conference MTEF caters for inflationary increases.

The sub programme: Strategic Initiatives shows an expenditure decrease in 2020/21 financial year due to funds that were suspended as a response to the budget cuts. No allocation has been made over the MTEF, baseline was re-prioritized to other programmes (i.e. Office of the HOD and Regional and Local Economic Development sub programmes). This was informed by the zero based budgeting exercise that was conducted by the department.

The sub programme: Office of the Chief Director shows inconsistent spending trends. The expenditure increase in 2019/20 relates to the centralization of the budget for all operating costs within the programme. Over the MTEF the increase takes into consideration the inflationary increase and the fact that some functions have been moved to other programmes

Table 2.12.3 shows the summary of payments and estimates by economic classification for Trade and Sector Development.

|   |         | Outcome |         | Main<br>appropriation | Adjusted<br>appropriation | Revised estimate | Med     | ium-term estimates | 3       |
|---|---------|---------|---------|-----------------------|---------------------------|------------------|---------|--------------------|---------|
| R thousand  | 2018/19 | 2019/20 | 2020/21 |                       | 2021/22                   |                  | 2022/23 | 2023/24            | 2024/25 |
| Current payments                                    | 32 461  | 27 868  | 17 169  | 28 526                | 22 997                    | 22 997           | 27 028  | 26 263             | 27 750  |
| Compensation of employees                           | 11 342  | 11 433  | 10 447  | 11 132                | 10 825                    | 10 825           | 8 023   | 8 570              | 10 263  |
| Goods and services                                  | 21 119  | 16 435  | 6 722   | 17 394                | 12 172                    | 12 172           | 19 005  | 17 693             | 17 487  |
| Interest and rent on land                           | -       | -       | -       | -                     | -                         | -                | -       | -                  | -       |
| Transfers and subsidies to:                         | 31 624  | 22 804  | 33 898  | 28 591                | 42 115                    | 42 115           | 45 393  | 26 523             | 27 705  |
| Provinces and municipalities                        | -       | -       | -       | -                     | -                         | -                | -       | -                  | -       |
| Departmental agencies and accounts                  | 22 414  | 18 304  | 28 201  | 19 283                | 32 783                    | 32 783           | 39 993  | 20 883             | 21 812  |
| Higher education institutions                       | -       | -       | -       | -                     | -                         | -                | -       | -                  | -       |
| Foreign governments and international organisations | -       | -       | -       | -                     | -                         | -                | -       | -                  | -       |
| Public corporations and private enterprises         | 9 210   | 4 500   | 4 643   | 9 308                 | 9 308                     | 9 308            | 5 400   | 5 640              | 5 893   |
| Non-profit institutions                             | -       | -       | -       | -                     | -                         | -                | -       | -                  | -       |
| Households  | -       | -       | 1 054   | -                     | 24                        | 24               | -       | -                  | -       |
| Payments for capital assets                         | 190     | 182     | 170     | 315                   | 341                       | 341              | 205     | 216                | 226     |
| Buildings and other fixed structures                | -       | -       | -       | -                     | -                         | -                | -       | -                  | -       |
| Machinery and equipment                             | 190     | 182     | 170     | 315                   | 341                       | 341              | 205     | 216                | 226     |
| Heritage Assets                                     | -       | -       | -       | -                     | -                         | -                | -       | -                  | -       |
| Specialised military assets                         | -       | -       | -       | -                     | -                         | -                | -       | -                  | -       |
| Biological assets                                   | -       | -       | -       | -                     | -                         | -                | -       | -                  | -       |
| Land and sub-soil assets                            | -       | -       | -       | -                     | -                         | -                | -       | -                  | -       |
| Software and other intangible assets                | -       | -       | -       | -                     | -                         | -                | -       | -                  | -       |
| Payments for financial assets                       | -       | -       | -       | -                     | -                         | -                | -       | -                  | -       |
| Total economic classification                       | 64 275  | 50 854  | 51 237  | 57 432                | 65 453                    | 65 453           | 72 626  | 53 002             | 55 681  |

Table 2.12.3: Summary of payments and estimates by economic classification: Programme 3: Trade And Sector Development

Funds shift on compensation of employees from Sector Development sub programme to Regional and Local Economic Development sub programme. The inconsistent trend against goods and services relates to once-off additional funding in respect of various projects. The increase over the MTEF caters for inflationary increases.

Transfers and subsidies consist of transfers to Northern Cape Economic Development Trade and Investment Promotion Agency. Included in the transfers to the entity is an additional allocation for Boegoebaai project and the establishment of the State Owned Construction Company. The department has further reprioritised R16.9 million over the MTEF towards the renewable energy cluster.

Machinery and equipment relates to the purchase of office equipment. The inconsistent trends between 2018/19 and 2021/22 relates to replacement of redundant equipment. The decrease over the MTEF relates to internal prioritization.

#### Service delivery measures

#### Service delivery measures - Programme 3: Trade And Sector Development

|   | Estimated<br>performance | Medium-term estimates |         |         |  |  |
|---|--------------------------|-----------------------|---------|---------|--|--|
| Programme performance measures                                | 2021/22                  | 2022/23               | 2023/24 | 2024/25 |  |  |
| 3.1.1 Number of economic sectors supported                    | 2                        | 2                     | 2       | 2       |  |  |
| 3.2.1 Number of Investment projects realized by NCEDA         | 2                        | 4                     | 6       | 8       |  |  |
| 3.2.2 Number of invsetment projects marketed                  | 8                        | 9                     | 10      | 11      |  |  |
| 3.2.3 Number of provincial emerging exporters trained         | 8                        | 9                     | 10      | 11      |  |  |
| 3.2.4 Number of entrepreneurs exposed to export opportunities | 20                       | 50                    | 50      | 50      |  |  |

## **Programme 4: Business Regulation and Governance**

## **Description and objectives**

To ensure an equitable, socially responsible business environment that allows for predictability.

#### Sub programme strategic objectives

#### **Corporate Governance**

Promote good governance of public entities and agencies and remove barriers in the broader business environment which inhibit business development.

#### **Consumer Protection**

Inform, educates and protect the rights and interests of all consumers in the province.

#### **Liquor Regulation**

Promote and maintain an effective and efficient regulatory system for the Liquor industry.

#### **Gambling Regulation**

Promote and maintain an effective and efficient regulatory system for the gambling and betting industry.

# **Programme Expenditure Analysis**

Table 2.10.4 shows the summary of payments and estimates for Business Regulation and Governance by sub programme.

|                              | Outcome |         |         | Main<br>appropriation | Adjusted<br>appropriation | Revised estimate | Med     | ium-term estimate | 5       |
|------------------------------|---------|---------|---------|-----------------------|---------------------------|------------------|---------|-------------------|---------|
| R thousand                   | 2018/19 | 2019/20 | 2020/21 |                       | 2021/22                   |                  | 2022/23 | 2023/24           | 2024/25 |
| 1. Corporate Governance      | 2 602   | 2 783   | 2 315   | 1 990                 | 2 004                     | 1 902            | -       | -                 | -       |
| 2. Consumer Protection       | 10 533  | 11 628  | 11 143  | 10 482                | 12 212                    | 12 188           | 10 446  | 10 681            | 11 161  |
| 3. Liquor Regulation         | 12 652  | 13 360  | 13 695  | 13 932                | 14 060                    | 14 122           | 14 445  | 15 088            | 15 765  |
| 4. Gambling And Betting      | 14 846  | 15 644  | 13 178  | 16 255                | 16 318                    | 16 382           | 16 854  | 17 604            | 18 395  |
| Total payments and estimates | 40 633  | 43 415  | 40 331  | 42 659                | 44 594                    | 44 594           | 41 745  | 43 373            | 45 321  |

Table 2.10.4 : Summary of payments and estimates by sub-programme: Programme 4: Business Regulation And Governance

Over the 2022 MTEF, the programme indicates a decrease as a result of funds that have been reprioritised and reallocated to programme 1: Office of the HoD. This exercise affected sub programme: Corporate Governance hence no allocation over the MTEF while the baseline for sub programme: Consumer Protection was reduced over the MTEF and these funds were also reallocated to the sub programmes: Office of the HoD and Corporate Services sub programme.

The sub programmes: Liquor Regulation and Gambling and Betting caters for transfers to Northern Cape Liquor Board and Northern Cape Gambling Board. The baseline shows a steady increase from 2018/19 to 2021/22 financial years. The increase over the MTEF caters for inflationary increases.

Tables 2.12.4 give a summary of payments and estimates by economic classification relating to Programme 4 for the period 2018/19 to 2023/24.

|   |         | Outcome |         | Main<br>appropriation | Adjusted<br>appropriation | Revised estimate | Med     | ium-term estimate | 5       |
|---|---------|---------|---------|-----------------------|---------------------------|------------------|---------|-------------------|---------|
| R thousand  | 2018/19 | 2019/20 | 2020/21 |                       | 2021/22                   |                  | 2022/23 | 2023/24           | 2024/25 |
| Current payments                                    | 13 149  | 14 266  | 13 452  | 12 339                | 14 274                    | 14 270           | 10 446  | 10 681            | 11 161  |
| Compensation of employees                           | 10 082  | 10 618  | 9 874   | 9 291                 | 9 739                     | 9 739            | 7 786   | 7 903             | 8 258   |
| Goods and services                                  | 3 067   | 3 648   | 3 578   | 3 048                 | 4 535                     | 4 531            | 2 660   | 2 778             | 2 903   |
| Interest and rent on land                           | -       | -       | -       | -                     | -                         | -                | -       | -                 | -       |
| Transfers and subsidies to:                         | 27 299  | 28 927  | 26 418  | 30 187                | 30 187                    | 30 187           | 31 299  | 32 692            | 34 160  |
| Provinces and municipalities                        | -       | -       | -       | -                     | -                         | -                | -       | -                 | -       |
| Departmental agencies and accounts                  | 27 299  | 28 840  | 26 417  | 30 187                | 30 187                    | 30 187           | 31 299  | 32 692            | 34 160  |
| Higher education institutions                       | -       | -       | -       | -                     | -                         | -                | -       | -                 | -       |
| Foreign governments and international organisations | -       | -       | -       | -                     | -                         | -                | -       | -                 | -       |
| Public corporations and private enterprises         | -       | -       | -       | -                     | -                         | -                | -       | -                 | -       |
| Non-profit institutions                             | -       | -       | -       | -                     | -                         | -                | -       | -                 | -       |
| Households  | -       | 87      | 1       | -                     | -                         | -                | -       | -                 | -       |
| Payments for capital assets                         | 185     | 222     | 461     | 133                   | 133                       | 137              | -       | -                 | -       |
| Buildings and other fixed structures                | -       | -       | -       | -                     | -                         | -                | -       | -                 | -       |
| Machinery and equipment                             | 185     | 222     | 461     | 133                   | 133                       | 137              | -       | -                 | -       |
| Heritage Assets                                     | -       | -       | -       | -                     | -                         | -                | -       | -                 | -       |
| Specialised military assets                         | -       | -       | -       | -                     | -                         | -                | -       | -                 | -       |
| Biological assets                                   | -       | -       | -       | -                     | -                         | -                | -       | -                 | -       |
| Land and sub-soil assets                            | -       | -       | -       | -                     | -                         | -                | -       | -                 | -       |
| Software and other intangible assets                | -       | -       | -       | -                     | -                         | -                | -       | -                 | -       |
| Payments for financial assets                       | -       | -       | -       | -                     | -                         | -                | -       | -                 | -       |
| Total economic classification                       | 40 633  | 43 415  | 40 331  | 42 659                | 44 594                    | 44 594           | 41 745  | 43 373            | 45 321  |

Table 2.12.4: Summary of payments and estimates by economic classification: Programme 4: Business Regulation And Governance

Business Regulation and Governance compensation of employees shows decrease over the MTEF as a result of the reprioritisation mentioned above. This process has affected goods and services hence the decline over the 2022 MTEF.

Transfers and subsidies to departmental agencies and accounts consist of transfers to Northern Cape Liquor Board and Northern Cape Gambling Board under the Liquor Regulation, Gambling, and Betting sub programmes.

Machinery and equipment relate to capital equipment requirements, such as furniture and equipment for the replacement of redundant equipment, hence the fluctuating trend.

#### Service delivery measures

#### Service delivery measures - Programme 4: Business Regulation And Governance

|   | Estimated<br>performance | Med     | lium-term estimate | 95      |
|---|--------------------------|---------|--------------------|---------|
| Programme performance measures  | 2021/22                  | 2022/23 | 2023/24            | 2024/25 |
| 4.1.1 Number of districts reached through Consumer Education and Awareness Campaigns in the Northern Cape Province. | 5                        | 5       | 5                  | 5       |
| 4.1.2 % of consumer complaints resolved per annum   | 1                        | 1       | 1                  | 1       |

## **Programme 5: Economic Planning**

#### **Description and objectives**

To develop provincial economic policies and strategies to achieve and measure sustainable economic development.

#### Sub programmes objectives

#### **Policy and Planning**

Promote effective and integrated economic planning and policies for economic growth.

#### **Research and Development**

Conduct and coordinate research.

#### **Knowledge Management**

Develop a knowledge society to promote economic development.

#### **Monitoring and Evaluation**

Monitor and evaluate policies, plans and strategies.

#### **Programme Expenditure Analysis**

Table 2.10.5 shows the summary of payments and estimates for Economic Planning by sub programme.

|                                 |         | Outcome |         | Main<br>appropriation | Adjusted<br>appropriation | Revised estimate | Med     | S       |         |
|---------------------------------|---------|---------|---------|-----------------------|---------------------------|------------------|---------|---------|---------|
| R thousand                      | 2018/19 | 2019/20 | 2020/21 |                       | 2021/22                   |                  | 2022/23 | 2023/24 | 2024/25 |
| 1. Policy And Planning          | 3 733   | 3 953   | 3 536   | 3 802                 | 4 002                     | 4 082            | 6 941   | 7 075   | 7 392   |
| 2. Research And Development     | 2 605   | 2 792   | 2 578   | 3 134                 | 3 035                     | 2 955            | -       | -       | -       |
| 3. Knowledge Management         | 7 171   | 5 833   | 6 073   | 7 325                 | 6 605                     | 6 605            | 7 903   | 8 124   | 8 489   |
| 4. Monitoring And Evaluation    | 3 158   | 3 252   | 2 794   | 3 147                 | 3 456                     | 3 463            | -       | -       | -       |
| 5. Office Of The Chief Director | 4 495   | 5 054   | 4 832   | 4 570                 | 5 403                     | 5 396            | 4 614   | 4 892   | 5 111   |
| Total payments and estimates    | 21 162  | 20 884  | 19 813  | 21 978                | 22 501                    | 22 501           | 19 458  | 20 091  | 20 992  |

Sub programme: Policy and Planning shows an increasing trend over the past three years due to additional funding in respect of once off allocations in the form of rollovers while the decrease in 2020/21 relates to budget cuts. During this period, the sub programme was responsible for the review of the IPAP to ensure alignment of departmental plans and drafted a report on the Implementation of the Nine Point Plan. The budget is increasing over the MTEF in line with shifting of functions.

Sub programme: Research and Development shows an increase relates to once off funding reprioritised from other programmes to offset spending pressures. no allocation has been provided over the MTEF as a result of reprioritisation and these funds together with their functions were relocated to Policy and Planning.

Sub programme: Knowledge Management shows a decrease in 2019/20 financial year due to funds that were reprioritised from this sub programme to offset spending pressures in other categories. The budget is increasing over the MTEF in line with inflation and shifting of officials to the sub-programme.

No allocation has been made over the MTEF for the sub programme: Monitoring and Evaluation. Funds have been reprioritized and reallocated to the Economic Cluster unit within the sub programme: Office of the HoD.

The decrease in the first year of the 2022 MTEF of the sub programme: Office of the Chief Director is informed by the reprioritisation and reallocation of functions from this programme, over the MTEF the baseline increase is due to inflationary increases.

Tables 2.12.5 provide a summary of payments and budgeted estimates by economic classification for the period 2018/19 to 2024/25.

|   |         | Outcome |         | Main<br>appropriation | Adjusted<br>appropriation | Revised estimate | Medium-term estimates |         |         |
|---|---------|---------|---------|-----------------------|---------------------------|------------------|-----------------------|---------|---------|
| R thousand  | 2018/19 | 2019/20 | 2020/21 |                       | 2021/22                   |                  | 2022/23               | 2023/24 | 2024/25 |
| Current payments                                    | 19 458  | 20 367  | 18 185  | 19 661                | 20 200                    | 20 200           | 16 953                | 17 477  | 18 260  |
| Compensation of employees                           | 14 004  | 14 711  | 14 539  | 14 468                | 14 873                    | 14 873           | 12 264                | 12 577  | 13 141  |
| Goods and services                                  | 5 454   | 5 656   | 3 646   | 5 193                 | 5 327                     | 5 327            | 4 689                 | 4 900   | 5 119   |
| Interest and rent on land                           | -       | -       | -       | -                     | -                         | -                | -                     | -       | -       |
| Transfers and subsidies to:                         | 1 500   | 3       | 1 540   | 1 500                 | 1 500                     | 1 500            | 1 500                 | 1 566   | 1 636   |
| Provinces and municipalities                        | -       | -       | -       | -                     | -                         | -                | -                     | -       | -       |
| Departmental agencies and accounts                  | -       | -       | -       | -                     | -                         | -                | -                     | -       | -       |
| Higher education institutions                       | 1 500   | -       | 500     | 1 500                 | 1 500                     | 1 500            | 1 500                 | 1 566   | 1 636   |
| Foreign governments and international organisations | -       | -       | -       | -                     | -                         | -                | -                     | -       | -       |
| Public corporations and private enterprises         | -       | -       | 1 040   | -                     | -                         | -                | -                     | -       | -       |
| Non-profit institutions                             | -       | -       | -       | -                     | -                         | -                | -                     | -       | -       |
| Households  | -       | 3       | -       | -                     | -                         | -                | -                     | -       | -       |
| Payments for capital assets                         | 204     | 514     | 88      | 817                   | 801                       | 801              | 1 005                 | 1 048   | 1 096   |
| Buildings and other fixed structures                | -       | -       | -       | -                     | -                         | -                | -                     | -       | -       |
| Machinery and equipment                             | 198     | 514     | 88      | 567                   | 651                       | 651              | 1 005                 | 1 048   | 1 096   |
| Heritage Assets                                     | -       | -       | -       | -                     | -                         | -                | -                     | -       | -       |
| Specialised military assets                         | -       | -       | -       | -                     | -                         | -                | -                     | -       | -       |
| Biological assets                                   | -       | -       | -       | -                     | -                         | -                | -                     | -       | -       |
| Land and sub-soil assets                            | -       | -       | -       | -                     | -                         | -                | -                     | -       | -       |
| Software and other intangible assets                | 6       | -       | -       | 250                   | 150                       | 150              | -                     | -       | -       |
| Payments for financial assets                       | -       | -       | -       | -                     | -                         | -                | -                     | -       | _       |
| Total economic classification                       | 21 162  | 20 884  | 19 813  | 21 978                | 22 501                    | 22 501           | 19 458                | 20 091  | 20 992  |

Table 2.12.5: Summary of payments and estimates by economic classification: Programme 5: Economic Planning

The baseline decrease during the first year of the 2022 MTEF is due to the reallocation of functions to programme 1, the baseline is estimated to grow over the MTEF in line with inflationary increases.

This process has affected goods and services baseline hence the decrease in the first year of the MTEF. Transfers and subsidies show a steady growth over the MTEF in line with the inflationary increases.

Payments for capital assets show an increasing trend over the 2022 MTEF period.

## Service delivery measures

#### Service delivery measures - Programme 5: Economic Planning

|  | Estimated performance | Medium-term estimates |         |         |  |  |  |
|--|-----------------------|-----------------------|---------|---------|--|--|--|
| Programme performance measures   | 2021/22               | 2022/23               | 2023/24 | 2024/25 |  |  |  |
| 5.1.1 Number of Economic policies reviewed   | 4                     | 4                     | 4       | 4       |  |  |  |
| 5.1.2 Number of Socio-Economic engagements with stakeholders                         | 5                     | 8                     | 8       | 8       |  |  |  |
| 5.1.3 Number of Research reports compiled.   | 1                     | 1                     | 1       | 1       |  |  |  |
| 5.1.4 Number of Economic intelligence reports developed.                             | 4                     | 4                     | 4       | 4       |  |  |  |
| 5.1.5 Number of Economic overviews compiled.   | 6                     | 4                     | 4       | 4       |  |  |  |
| 5.1.6 Number of Reviewed DEDaT research agenda.                                      | 1                     | 1                     | 1       | 1       |  |  |  |
| 5.2.1 Number of Knowledge Management Systems implemented.                            | 1                     | 1                     | 1       | 1       |  |  |  |
| 5.2.2 Number of Sites with access to broadband connectivity.                         | 20                    | 20                    | 20      | 20      |  |  |  |
| 5.2.3 Number of Digital Infrastructure initiatives supported                         | 2                     | 2                     | 2       | 2       |  |  |  |
| 5.2.4 Number of e-Skills development initiatives implemented                         | 4                     | 4                     | 4       | 4       |  |  |  |
| 5.2.5 Number of Reports on localisation initiatives implemented in terms of the SKA. | 4                     | 4                     | 4       | 4       |  |  |  |

#### **Programme 6: Tourism**

## **Description and objectives**

To manage the development and promotion of the Northern Cape as a competitive tourist destination.

#### Sub-programmes objectives

#### **Tourism Planning**

Create an enabling environment for sustainable tourism growth through research, for effective planning, regulation and implementation of special tourism projects.

#### **Tourism Growth and Development**

Facilitate and manage projects for tourism business development and support.

#### **Tourism Sector Transformation**

Facilitate and manage projects for tourism experience development and promotion.

## **Programme Expenditure Analysis**

Table 2.10.6 shows the summary of payments and estimates for Tourism by sub programme.

|                                   |         | Outcome |         | Main<br>appropriation | Adjusted<br>appropriation | Revised Medium-term estimate |         |         | es      |
|-----------------------------------|---------|---------|---------|-----------------------|---------------------------|------------------------------|---------|---------|---------|
| R thousand                        | 2018/19 | 2019/20 | 2020/21 |                       | 2021/22                   |                              | 2022/23 | 2023/24 | 2024/25 |
| 1. Tourism Planning               | 6 025   | 6 275   | 4 928   | 8 208                 | 8 872                     | 8 907                        | 10 456  | 10 965  | 11 459  |
| 2. Tourism Growth And Development | 45 673  | 72 560  | 42 032  | 60 405                | 59 157                    | 59 157                       | 49 783  | 54 579  | 54 489  |
| 3. Tourism Sector Transformation  | 2 146   | 1 677   | 1 019   | 2 655                 | 2 245                     | 2 210                        | -       | -       | -       |
| 4. Office Of The Chief Director   | 5 007   | 8 030   | 6 495   | 8 951                 | 7 927                     | 7 927                        | 7 447   | 8 947   | 9 377   |
| Total payments and estimates      | 58 851  | 88 542  | 54 474  | 80 219                | 78 201                    | 78 201                       | 67 686  | 74 491  | 75 325  |

| Table 2.10.6 : Summar | v of payments and estimates by | y sub-programme: Programme 6: Tourism |
|-----------------------|--------------------------------|---------------------------------------|

The programme has received a baseline reduction as a result of re-prioritization and reallocation of funds and functions to other programmes.

Sub programme: Tourism Planning shows growth over the 2022 MTEF as a result of shifting of funds and functions from sub programme: Tourism Sector Transformation. These two sub programmes have been merged.

The sub programme: Tourism Growth and Development caters for transfers to Northern Cape Tourism Authority. The sub programme shows a decrease in the first year of the MTEF due to reprioritisation of funds from goods and services over the 2022 MTEF.

The decrease in the first year of the 2022 MTEF of increasing trend against the sub programme: Office of the Chief Director is informed by the reprioritisation and reallocation of functions from this programme, 2018/19 and over the MTEF the baseline increase is due to inflationary increases. The budget is increasing over the MTEF in line with inflation

Table 2.12.6 shows the summary of payments and estimates by economic classification for Tourism programme.

|   |         | Outcome |         | Main<br>appropriation | Adjusted<br>appropriation | Revised estimate | Med     | ium-term estimates | \$      |
|---|---------|---------|---------|-----------------------|---------------------------|------------------|---------|--------------------|---------|
| R thousand  | 2018/19 | 2019/20 | 2020/21 |                       | 2021/22                   |                  | 2022/23 | 2023/24            | 2024/25 |
| Current payments                                    | 24 975  | 51 765  | 22 434  | 45 895                | 45 412                    | 45 370           | 39 414  | 44 169             | 43 614  |
| Compensation of employees                           | 10 848  | 12 012  | 11 782  | 11 369                | 11 796                    | 11 796           | 12 072  | 13 514             | 14 125  |
| Goods and services                                  | 14 127  | 39 753  | 10 652  | 34 526                | 33 616                    | 33 574           | 27 342  | 30 655             | 29 489  |
| Interest and rent on land                           | -       | -       | -       | -                     | -                         | -                | -       | -                  | -       |
| Transfers and subsidies to:                         | 33 050  | 35 077  | 30 461  | 33 868                | 31 968                    | 31 968           | 28 222  | 29 478             | 30 801  |
| Provinces and municipalities                        | 3 248   | 2 750   | 500     | 500                   | 500                       | 500              | -       | -                  | -       |
| Departmental agencies and accounts                  | 26 358  | 27 736  | 26 134  | 28 618                | 28 618                    | 28 618           | 27 172  | 28 381             | 29 655  |
| Higher education institutions                       | -       | -       | -       | -                     | -                         | -                | -       | -                  | -       |
| Foreign governments and international organisations | -       | -       | -       | -                     | -                         | -                | -       | -                  | -       |
| Public corporations and private enterprises         | 3 444   | 2 591   | 3 827   | 4 750                 | 2 850                     | 2 850            | 1 050   | 1 097              | 1 146   |
| Non-profit institutions                             | -       | -       | -       | -                     | -                         | -                | -       | -                  | -       |
| Households  | -       | 2 000   | -       | -                     | -                         | -                | -       | -                  | -       |
| Payments for capital assets                         | 826     | 1 700   | 1 579   | 456                   | 821                       | 863              | 50      | 844                | 910     |
| Buildings and other fixed structures                | -       | 1 423   | 1 282   | -                     | 516                       | 516              | -       | -                  | -       |
| Machinery and equipment                             | 826     | 277     | 297     | 456                   | 305                       | 347              | 50      | 844                | 910     |
| Heritage Assets                                     | -       | -       | -       | -                     | -                         | -                | -       | -                  | -       |
| Specialised military assets                         | -       | -       | -       | -                     | -                         | -                | -       | -                  | -       |
| Biological assets                                   | -       | -       | -       | -                     | -                         | -                | -       | -                  | -       |
| Land and sub-soil assets                            | -       | -       | -       | -                     | -                         | -                | -       | -                  | -       |
| Software and other intangible assets                | -       | -       | -       | -                     | -                         | -                | -       | -                  | -       |
| Payments for financial assets                       | -       | -       | -       | -                     | -                         | -                | -       | -                  | -       |
| Total economic classification                       | 58 851  | 88 542  | 54 474  | 80 219                | 78 201                    | 78 201           | 67 686  | 74 491             | 75 325  |

Table 2.12.6: Summary of payments and estimates by economic classification: Programme 6: Tourism

The spending trend against compensation of employees increases consistently over the MTEF due to inflationary increases.

Goods and services show a decrease over the 2022 MTEF as a result of reprioritisation and funds were reallocated to other programmes.

Transfers and subsidies: departmental agencies and accounts includes departmental transfers to public entity i.e. Northern Cape Tourism Authority. Over the 2022 MTEF there's a decrease as a result of reprioritisation.

The fluctuations in machinery and equipment are linked to the filling of vacant posts and the related purchase of office and computer equipment.

#### Service delivery measures

#### Service delivery measures - Programme 6: Tourism

|  | Estimated<br>performance | Medium-term estimates |         |         |  |  |
|--|--------------------------|-----------------------|---------|---------|--|--|
| Programme performance measures   | 2021/22                  | 2022/23               | 2023/24 | 2024/25 |  |  |
| 6.1.1 Number of Tourism Industry Stakeholder Relationships for Experience and Product Develoment Supported | NEW                      | 20                    | 20      | 20      |  |  |
| 6.1.2 Number of Tourism Enterprises Supported  | NEW                      | 20                    | 20      | 20      |  |  |
| 6.1.3 Number of initiatives to enhance the provincial vistors experience                                   | 2                        | 4                     | 4       | 4       |  |  |
| 6.1.4 Number of Industry enabling Toursim Infastructure Development Interventions                          | 5                        | 4                     | 4       | 4       |  |  |
| 6.1.5 Number of Tourism Industry Compliance interventions  | 75                       | 30                    | 30      | 30      |  |  |
| 62.1 Number of Tourism Industry Stakeholder consultations  | 16                       | 6                     | 7       | 6       |  |  |
| 6.2.2 Number of Interventions to support the tourist guiding sub-sector                                    | 3                        | 7                     | 6       | 7       |  |  |
| 6.2.3 Number of Tourism safety initiatives   | 8                        | 6                     | 6       | 7       |  |  |
| 6.2.4 Number of Community-based Tourism Programmes conducted   | 5                        | 8                     | 10      | 10      |  |  |
| 6.2.5 Tourism of responsible tourism programmes conducted  | 11                       | 13                    | 10      | 10      |  |  |

# 9.4. Other Programme Information

# 9.4.1. Personnel numbers and costs

#### Table 2.13: Summary of departmental personnel numbers and costs by component

|   |                                   |         | Actu                              |         |                                   |         |              |                  | estimate                          |         |                                   |         | edium-term expen                  |         |                                   |         | Average annual growth over MTEF |                   |                        |
|---|-----------------------------------|---------|-----------------------------------|---------|-----------------------------------|---------|--------------|------------------|-----------------------------------|---------|-----------------------------------|---------|-----------------------------------|---------|-----------------------------------|---------|---------------------------------|-------------------|------------------------|
|   | 2018/                             | 19      | 2019/                             | 20      | 2020/                             | 21      |              | 202              | 21/22                             |         | 2022/2                            | 23      | 2023/2                            | 24      | 2024/2                            | 25      | 2021/22 - 2024/25               |                   | <u>;</u>               |
| R thousands   | Personnel<br>numbers <sup>1</sup> | Costs   | Personnel<br>numbers <sup>1</sup> | Costs   | Personnel<br>numbers <sup>1</sup> | Costs   | Filled posts | Additional posts | Personnel<br>numbers <sup>1</sup> | Costs   | Personnel<br>growth rate        | Costs growth rate | % Costs<br>of<br>Total |
|   |                                   |         |                                   |         |                                   |         |              |                  |                                   |         |                                   |         |                                   |         |                                   |         |                                 |                   |                        |
| Salary level  | 69                                |         | 79                                | 8 096   | 79                                | 26 399  | 59           |                  | 59                                | 21 628  | 59                                | 22 539  | 59                                | 23 510  | 59                                | 24 569  | _                               | 4.3%              | 21.2%                  |
| 8 - 10  | 52                                | _       | 60                                | 41 240  |                                   | 23 985  | 45           |                  | 45                                | 27 384  | 45                                | 28 534  | 45                                | 29 761  | 45                                | 31 099  |                                 | 4.3%              |                        |
| 11 – 12   | 38                                | -       | 39                                | 30 474  | 1                                 | 30 839  | 43           |                  | 27                                | 27 504  | 43                                | 23 556  | 43                                | 24 570  | 43<br>27                          | 25 677  | -                               |                   | 26.9%                  |
|   |                                   | -       |                                   |         |                                   |         |              |                  |                                   |         |                                   | 1       |                                   |         |                                   |         | -                               | 4.3%              | 22.2%                  |
| 13 – 16   | 20                                | -       | 22                                | 32 033  |                                   | 33 451  | 23           | -                | 23                                | 27 912  | 23                                | 28 743  | 23                                | 29 979  | 23                                | 31 336  | -                               | 3.9%              | 27.1%                  |
| Other   | 39                                | -       | 31                                | 2 160   | 22                                | 1 320   | 4            | -                | 4                                 | 3 967   | 4                                 | 2 689   | 4                                 | 1 636   | 4                                 | 3 004   | -                               | -8.9%             | 2.6%                   |
| Total   | 218                               | -       | 231                               | 114 003 | 223                               | 115 994 | 158          | -                | 158                               | 103 507 | 158                               | 106 061 | 158                               | 109 456 | 158                               | 115 685 | -                               | 3.8%              | 100.0%                 |
| Programme   |                                   |         |                                   |         |                                   |         |              |                  |                                   |         |                                   |         |                                   |         |                                   |         |                                 |                   |                        |
| 1. Administration   | 93                                | 42 196  | 106                               | 42 816  | 100                               | 37 838  | 69           | -                | 69                                | 44 339  | 69                                | 44 759  | 69                                | 45 514  | 69                                | 48 856  | -                               | 3.3%              | 42.2%                  |
| 2. Intergrated Economic Development Services  | 27                                | 15 525  | 32                                | 15 733  | 32                                | 15 001  | 21           | -                | 21                                | 15 481  | 21                                | 15 791  | 21                                | 16 471  | 21                                | 17 212  | -                               | 3.6%              | 15.0%                  |
| 3. Trade And Sector Development   | 15                                | 11 342  | 20                                | 11 433  | 20                                | 10 447  | 12           | -                | 12                                | 8 886   | 12                                | 9 259   | 12                                | 9 658   | 12                                | 10 095  | -                               | 4.3%              | 8.7%                   |
| 4. Business Regulation And Governance   | 30                                | 10 082  | 19                                | 10 618  | 19                                | 9 874   | 18           | _                | 18                                | 9 132   | 18                                | 9 5 1 6 | 18                                | 9 927   | 18                                | 10 375  | -                               | 4.3%              | 9.0%                   |
| 5. Economic Planning  | 25                                | 14 004  | 27                                | 14 711  | 27                                | 14 539  | 19           | -                | 19                                | 14 200  | 19                                | 14 785  | 19                                | 15 421  | 19                                | 16 122  | -                               | 4.3%              | 13.9%                  |
| 6. Tourism  | 28                                | 10 848  | 27                                | 12 012  | 25                                | 11 782  | 19           | -                | 19                                | 11 469  | 19                                | 11 951  | 19                                | 12 465  | 19                                | 13 025  | -                               | 4.3%              | 11.2%                  |
| Direct charges  | -                                 | -       | _                                 | -       | _                                 | -       | -            | -                | -                                 | -       | -                                 | -       | -                                 | -       | _                                 | -       | _                               |                   | _                      |
| Total   | 218                               | 103 997 | 231                               | 107 323 | 223                               | 99 481  | 158          | -                | 158                               | 103 507 | 158                               | 106 061 | 158                               | 109 456 | 158                               | 115 685 | -                               | 3.8%              | 100.0%                 |
| Employee dispensation classification  |                                   |         |                                   |         |                                   |         |              |                  |                                   |         |                                   |         |                                   |         |                                   |         |                                 |                   |                        |
| Public Service Act appointees not covered by<br>OSDs<br>Public Service Act appointees still to be covered | -                                 | -       | -                                 | -       | -                                 | -       | -            | -                | -                                 | -       | -                                 | -       | -                                 | -       | -                                 | -       | -                               | -                 | -                      |
| by OSDs   | -                                 | -       | -                                 | -       | -                                 | -       | -            | -                | -                                 | -       | -                                 | -       | -                                 | -       | -                                 | -       | -                               | -                 | -                      |
| Professional Nurses, Staff Nurses and Nursing<br>Assistants   | -                                 | -       | -                                 | -       | -                                 | -       | -            | -                | -                                 | -       | -                                 | -       | -                                 | -       | -                                 | -       | -                               | -                 | -                      |
| Legal Professionals   | -                                 | -       | -                                 | -       | -                                 | -       | -            | -                | -                                 | -       | -                                 | -       | -                                 | -       | -                                 | -       | -                               | -                 | -                      |
| Social Services Professions   | -                                 | -       | -                                 | -       | -                                 | -       | -            | -                | -                                 | -       | -                                 | -       | -                                 | -       | -                                 | -       | -                               | -                 | -                      |
| Engineering Professions and related occupations   | -                                 | -       | -                                 | -       | -                                 | -       | -            | -                | -                                 | -       | -                                 | -       | -                                 | -       | -                                 | -       | -                               |                   | -                      |
| Medical and related professionals   | -                                 | -       | -                                 | -       | -                                 | -       | -            | -                | -                                 | -       | -                                 | -       | -                                 | -       | -                                 | -       | -                               | -                 | -                      |
| Therapeutic, Diagnostic and other related Allied  | -                                 | -       | -                                 | -       | -                                 | -       | -            | -                | -                                 | -       | -                                 | -       | -                                 | -       | -                                 | -       | -                               | -                 | -                      |
| Health Professionals<br>Educators and related professionals   |                                   |         |                                   |         |                                   |         |              |                  |                                   |         |                                   |         |                                   |         |                                   |         |                                 |                   |                        |
| Others such as interns, EPWP, learnerships, etc   | -                                 | _       | _                                 | _       |                                   | _       | _            | _                |                                   | _       | _                                 | -       |                                   | _       | _                                 | _       | _                               |                   | -                      |
| Total   |                                   |         |                                   |         |                                   |         |              |                  |                                   |         |                                   | -       | -                                 |         |                                   |         |                                 |                   |                        |

1. Personnel numbers includes all filled posts together with those posts additional to the approved establishment

Table 2.13 show the approved personnel establishment per programme, salary levels, the total personnel costs of the department and provides details of the personnel numbers and costs as well as consistent personnel numbers over the MTEF.

# 9.4.2. Training

|  |         | Outcome |         | Main<br>appropriation | Adjusted<br>appropriation | Revised estimate | Medium-term estimates |         |         |  |  |
|--|---------|---------|---------|-----------------------|---------------------------|------------------|-----------------------|---------|---------|--|--|
| R thousand                                     | 2018/19 | 2019/20 | 2020/21 |                       | 2021/22                   |                  | 2022/23               | 2023/24 | 2024/25 |  |  |
| Number of staff                                | 218     | 231     | 223     | 158                   | 158                       | 158              | 158                   | 158     | 158     |  |  |
| Number of personnel trained                    | 120     | 120     | 120     | 120                   | 120                       | 120              | 120                   | 120     | 120     |  |  |
| of which                                       |         |         |         |                       |                           |                  |                       |         |         |  |  |
| Male   | 60      | 60      | 60      | 60                    | 60                        | 60               | 60                    | 60      | 6       |  |  |
| Female   | 60      | 60      | 60      | 60                    | 60                        | 60               | 60                    | 60      | 6       |  |  |
| Number of training opportunities               | 33      | 35      | 37      | 37                    | 37                        | 37               | 37                    | 37      | 3       |  |  |
| of which                                       |         |         |         |                       |                           |                  |                       |         |         |  |  |
| Tertiary                                       | -       | -       | -       | -                     | -                         | -                | -                     | -       |         |  |  |
| Workshops                                      | 33      | 35      | 37      | 37                    | 37                        | 37               | 37                    | 37      | 3       |  |  |
| Seminars                                       | -       | -       | -       | -                     | -                         | -                | -                     | -       |         |  |  |
| Other  | -       | -       | -       | -                     | -                         | -                | -                     | -       |         |  |  |
| Number of bursaries offered                    | 11      | 12      | 13      | 13                    | 13                        | 13               | 13                    | 13      | 1       |  |  |
| Number of interns appointed                    | 25      | 25      | 25      | 25                    | 25                        | 25               | 25                    | 25      | 2       |  |  |
| Number of learnerships appointed               | -       | -       | -       | -                     | -                         | -                | -                     | -       |         |  |  |
| Number of days spent on training               | 83      | 83      | 83      | 83                    | 83                        | 83               | 83                    | 83      | 8       |  |  |
| Payments on training by programme              |         |         |         |                       |                           |                  |                       |         |         |  |  |
| 1. Administration                              | 624     | 169     | -       | 858                   | 194                       | 194              | 2 054                 | 2 146   | 2 24    |  |  |
| 2. Intergrated Economic Development §          | -       | -       | 22      | 41                    | 39                        | 109              | 432                   | 451     | 47      |  |  |
| <ol><li>Trade And Sector Development</li></ol> | -       | 14      | -       | 278                   | 44                        | 44               | 240                   | 251     | 26      |  |  |
| 4. Business Regulation And Governance          | -       | -       | -       | -                     | -                         | -                | -                     | -       |         |  |  |
| 5. Economic Planning                           | 36      | 418     | -       | 1 006                 | 183                       | 183              | 610                   | 637     | 66      |  |  |
| 6. Tourism                                     | 139     | 481     | 27      | 971                   | 971                       | 971              | 200                   | 209     | 21      |  |  |
| Total payments on training                     | 799     | 1 082   | 49      | 3 154                 | 1 431                     | 1 501            | 3 536                 | 3 694   | 3 86    |  |  |

#### Table 2.14: Information on training: Economic Development And Tourism

The table 2.14 provides information on training into type of training and gender for the seven-year period. The table also includes payments by programme where bulk of the budget is under programme 1: Administration.

# 9.4.3. Reconciliation of structural changes

There are no structural changes from the 2021 to 2022 MTEF

# Annexure

# to Estimate of Provincial Revenue & Expenditure

# Vote 6

#### Table B.1: Specification of receipts: Economic Development And Tourism

|   |         | Outcome |         | Main<br>appropriation | Adjusted<br>appropriation | Revised estimate | Med     | \$      |   |
|---|---------|---------|---------|-----------------------|---------------------------|------------------|---------|---------|---|
| R thousand  | 2018/19 | 2019/20 | 2020/21 |                       | 2021/22                   |                  | 2022/23 | 2023/24 | 2024/25                                 |
| Tax receipts  | 27 930  | 29 639  | 19 709  | 21 461                | 21 461                    | 24 811           | 33 603  | 35 216  | 36 797                                  |
| Casino taxes  | 21 402  | 22 561  | 13 367  | 15 350                | 15 350                    | 17 595           | 25 607  | 26 836  | 28 041                                  |
| Horse racing taxes  | 2 621   | 3 083   | 2 400   | 1 793                 | 1 793                     | 3 160            | 3 186   | 3 339   | 3 489                                   |
| Liquor licences   | 3 907   | 3 995   | 3 942   | 4 318                 | 4 318                     | 4 056            | 4 810   | 5 041   | 5 267                                   |
| Motor vehicle licences  | -       | -       | -       | -                     | -                         | -                | -       | -       | -                                       |
| Sales of goods and services other than capital assets                               | 240     | 104     | 88      | 109                   | 109                       | 96               | 123     | 128     | 133                                     |
| Sale of goods and services produced by department (excluding capital assets)        | 240     | 104     | 88      | 109                   | 109                       | 96               | 123     | 128     | 133                                     |
| Sales by market establishments  | 152     | 42      | 34      | 43                    | 43                        | 43               | 51      | 53      | 58                                      |
| Administrative fees   | 5       | -       | -       | -                     | -                         | -                | -       | -       | -                                       |
| Other sales   | 83      | 62      | 54      | 66                    | 66                        | 53               | 72      | 75      | 7                                       |
| Of which  |         |         |         |                       |                           |                  |         |         |   |
| Serv Rend: Comm Insurance & Garnshee  | 83      | 62      | 60      | 66                    | 66                        | 66               | 72      | 75      | 7                                       |
| Other (Specify)   | -       | -       | -       | -                     | -                         | -                | -       | -       |   |
| Other (Specify)   |         | -       | -       | _                     | -                         | -                | -       | -       |   |
| Other (Specify)   |         | -       | -       | -                     | -                         | -                | -       | -       |   |
| Sales of scrap, waste, arms and other used current goods (excluding capital assets) | -       | -       | -       | -                     | -                         | -                | -       | -       |   |
| Transfers received from:  | -       | -       | -       | -                     | -                         | -                | -       | -       |   |
| Other governmental units  | _       | -       | -       |                       | -                         | -                | -       | -       |   |
| Higher education institutions   | -       | -       | -       | _                     | -                         | -                | -       | -       |   |
| Foreign governments   | _       | -       | -       | _                     | -                         | -                | -       | -       |   |
| International organisations   | -       | -       | -       | _                     | -                         | _                | _       | -       |   |
| Public corporations and private enterprises   | _       | -       | -       | -                     | -                         | -                | -       | -       |   |
| Households and non-profit institutions  | -       | -       | -       | -                     | -                         | -                | -       | -       |   |
| Fines, penalties and forfeits   | 160     | 153     | 10      | 14                    | 14                        | 74               | 17      | 18      | 1                                       |
| Interest, dividends and rent on land  | -       | -       | -       | -                     | -                         | -                | -       | -       |   |
| Interest  | -       | -       | -       | -                     | -                         | -                | -       | -       | ••••••••••••••••••••••••••••••••••••••• |
| Dividends   | -       | -       | -       | -                     | -                         | -                | -       | -       |   |
| Rent on land  |         |         | -       | -                     | -                         | -                |         | -       |   |
| Sales of capital assets   |         | -       | -       | -                     | -                         | -                | -       | -       |   |
| Land and sub-soil assets  | -       | -       | -       | -                     | -                         | -                | -       | -       |   |
| Other capital assets  | -       | -       | -       | -                     | -                         | _                | -       | -       |   |
| Transactions in financial assets and liabilities                                    | 2 072   | 626     | 410     | 688                   | 688                       | 491              | 733     | 768     | 80                                      |
| Total departmental receipts   | 30 402  | 30 522  | 20 217  | 22 272                | 22 272                    | 25 472           | 34 476  | 36 130  | 37 75                                   |

| 2 thousand  | 2040/40            | Outcome         | 2020/24            | appropriation |            | estimate     |                    | im-term estimat |               |
|---|--------------------|-----------------|--------------------|---------------|------------|--------------|--------------------|-----------------|---------------|
| t thousand<br>Current payments  | 2018/19<br>177 104 | 2019/20 201 859 | 2020/21<br>142 490 | 189 127       | 2021/22    | 188 640      | 2022/23<br>192 842 | 2023/24 201 973 | 2024/25 207 9 |
| Compensation of employees   | 103 997            | 107 323         | 99 481             | 109 127       | 103 507    | 103 507      | 192 042            | 109 456         | 115 6         |
| Salaries and wages  | 66 967             | 93 812          | 86 348             | 87 979        | 89 716     | 89 904       | 94 065             | 97 008          | 102 4         |
| Social contributions  | 37 030             | 13 511          | 13 133             | 13 186        | 13 791     | 13 603       | 11 996             | 12 448          | 13 2          |
| Goods and services  | 73 107             | 94 536          | 43 009             | 87 962        | 85 179     | 85 133       | 86 781             | 92 517          | 92.2          |
| Administrative fees   | 2 179              | 2 769           | 220                | 876           | 757        | 774          | 1 236              | 1 270           | 13            |
| Advertising   | 3 863              | 3 769           | 1 217              | 1 312         | 2 619      | 2 505        | 2 491              | 2 653           | 2 5           |
| Minor assets  | 230                | 96              | 101                | 399           | 430        | 397          | 405                | 545             | 5             |
| Audit cost: External  | 2 482              | 3 407           | 2 611              | 3 0 1 9       | 3 238      | 3 238        | 3 566              | 3 725           | 38            |
|   | 827                | 5 407<br>941    | 559                | 313           | 833        | 3 230<br>833 | 3 500              | 3 725<br>101    | 1             |
| Bursaries: Employees  | 3 244              |                 | 244                | 814           | 633<br>877 | 920          | 00<br>1 867        | 1 913           | 19            |
| Catering: Departmental activities                                     | 11                 | 2 402           |                    | 1             |            |              |                    |                 |               |
| Communication (G&S)   | 2 146              | 2 152           | 1 925              | 2 137         | 2 127      | 2 025        | 1 508              | 1 637           | 17            |
| Computer services   | 1 546              | 1 397           | 1 731              | 1 661         | 1 615      | 1 454        | 2 506              | 2 618           | 2             |
| Consultants and professional services: Business and advisory services | 724                | 1 970           | 3 469              | 6 744         | 9 654      | 9 465        | 8 529              | 8 910           | 9             |
| Infrastructure and planning   | -                  | -               | -                  | -             | -          | -            | -                  | -               |               |
| Laboratory services   | -                  | -               | -                  | -             | -          | -            | -                  | -               |               |
| Scientific and technological services                                 | -                  | -               | -                  | -             | -          | -            | -                  | -               |               |
| Legal services  | 1 064              | 834             | 21                 | 230           | 214        | 262          | 294                | 307             |               |
| Contractors   | 12 989             | 24 369          | 2 277              | 21 010        | 17 405     | 17 469       | 14 700             | 13 265          | 12            |
| Agency and support / outsourced services                              | 27                 | 24              | 23                 | 4             | 16         | 20           | 5                  | 5               |               |
| Entertainment   | -                  | -               | -                  | -             | -          | -            | -                  | -               |               |
| Fleet services (including government motor transport)                 | 814                | 843             | 447                | 561           | 662        | 773          | 675                | 643             |               |
| Housing   |                    | -               | -                  | - 1           | -          | -            | -                  | -               |               |
| Inventory: Clothing material and accessories                          |                    | -               | -                  | - 1           | -          | -            | -                  | -               |               |
| Inventory: Farming supplies   |                    | -               | -                  | -             | -          | -            | -                  | -               |               |
| Inventory: Food and food supplies                                     |                    | -               | -                  | -             | -          | -            | -                  | -               |               |
| Inventory: Chemicals, fuel, oil, gas, wood and coal                   |                    | -               | -                  | -             | -          | -            | -                  | -               |               |
| Inventory: Learner and teacher support material                       |                    | -               | -                  | -             | -          | -            | -                  | -               |               |
| Inventory: Materials and supplies                                     |                    | -               | -                  | -             | -          | -            | -                  | -               |               |
| Inventory: Medical supplies   |                    | -               | -                  | -             | -          | _            | -                  | -               |               |
| Inventory: Medicine   |                    | -               | -                  | -             | -          | _            | -                  | -               |               |
| Medsas inventory interface  |                    | -               | -                  | -             | -          | _            | -                  | -               |               |
| Inventory: Other supplies   | _                  | _               | -                  | 17            | -          | _            | _                  | _               |               |
| Consumable supplies   | 468                | 2 261           | 1 202              | 2 746         | 2 774      | 2 987        | 502                | 515             |               |
| Consumable: Stationery, printing and office supplies                  | 567                | 613             | 176                | 1 186         | 1 183      | 1 183        | 1 421              | 1 510           | 1             |
| Operating leases  | 8 835              | 10 002          | 10 276             | 10 454        | 11 413     | 11 927       | 10 893             | 12 332          | 12            |
| Property payments   | 9 989              | 14 929          | 14 745             | 15 407        | 16 336     | 16 159       | 16 327             | 16 775          | 17            |
|   | 5 505              | 14 525          | 14 /45             | 15407         | 10 330     | 10 133       | 10 521             | 10775           |               |
| Transport provided: Departmental activity                             | 17.077             | 17 687          | 1 340              | 13 825        | 9 565      | 9 132        | 12 386             | 16 125          | 14            |
| Travel and subsistence  | 17 277             |                 |                    | 1             |            |              |                    |                 |               |
| Training and development  | 799                | 1 082           | 49                 | 3 175         | 1 431      | 1 501        | 3 536              | 3 694           | 3             |
| Operating payments  | 801                | 511             | 265                | 416           | 505        | 639          | 266                | 273             |               |
| Venues and facilities   | 2 236              | 2 478           | 111                | 1 656         | 1 525      | 1 470        | 3 583              | 3 701           | 3             |
| Rental and hiring   |                    | -               | -                  | -             | -          | -            | -                  |                 |               |
| Interest and rent on land   | -                  | -               | -                  | -             | -          | -            | -                  | -               |               |
| Interest  |                    | -               | -                  | -             | -          | -            | -                  | -               |               |
| Rent on land  |                    | -               | -                  | -             | -          | -            | -                  | _               |               |
| ansfers and subsidies   | 132 788            | 98 612          | 129 783            | 128 725       | 141 248    | 141 248      | 146 230            | 122 436         | 127           |
| Provinces and municipalities  | 4 980              | 4 860           | 2 525              | 2 460         | 2 460      | 2 460        | 1 900              | -               |               |
| Provinces   | -                  | -               | -                  | -             | -          | _            | -                  | -               |               |
| Provincial Revenue Funds  | -                  | -               | -                  | -             | -          | -            | -                  | _               |               |
| Provincial agencies and funds   | _                  | -               | -                  | _             | -          | _            | -                  | _               |               |
| Municipalities  | 4 980              | 4 860           | 2 525              | 2 460         | 2 460      | 2 460        | 1 900              | _               |               |
| Municipalities  | 4 803              | 4 750           | 2 525              | 2 460         | 2 460      | 2 460        | 1 900              |                 | *****         |
| Municipalities<br>Municipal agencies and funds                        | 11                 |                 | 2 020              | 2 400         | 2 400      | 2 400        | 1 900              | -               |               |
|   | 177                | 70 996          | -                  | -             | -          | 404 505      | -                  | -               | ~-            |
| Departmental agencies and accounts                                    | 83 450             | 79 886          | 115 918            | 83 482        | 97 282     | 124 507      | 98 464             | 81 956          | 85            |
| Social security funds   | -                  | -               | -                  | -             | -          | -            | -                  | -               |               |
| Provide list of entities receiving transfers                          | 83 450             | 79 886          | 115 918            | 83 482        | 97 282     | 124 507      | 98 464             | 81 956          | 85            |
| Higher education institutions   | 2 100              | 89              | 500                | 1 500         | 1 500      | 1 500        | 1 500              | 1 566           | 1             |
| Foreign governments and international organisations                   | -                  | -               | -                  | -             | -          | -            | -                  | -               |               |
| Public corporations and private enterprises                           | 42 251             | 10 993          | 9 510              | 41 283        | 39 383     | 12 158       | 44 366             | 38 914          | 40            |
| Public corporations   | -                  | -               | 1 040              | -             | -          | -            | 7 123              | 5 747           | 6             |
| Subsidies on production   | -                  | -               | -                  | -             | -          | -            | -                  | -               |               |
| Other transfers   | -                  | -               | 1 040              | -             | -          | -            | 7 123              | 5 747           | 6             |
| Private enterprises   | 42 251             | 10 993          | 8 470              | 41 283        | 39 383     | 12 158       | 37 243             | 33 167          | 34            |
| Subsidies on production   |                    | -               | -                  | -             | -          | -            | -                  | -               |               |
| Other transfers   | 42 251             | 10 993          | 8 470              | 41 283        | 39 383     | 12 158       | 37 243             | 33 167          | 34            |
|   | L                  |                 |                    |               |            |              |                    |                 |               |
| Non-profit institutions   | -                  | -               | -                  | -             | -          | -            | -                  | -               |               |
| Households  | 7                  | 2 784           | 1 330              | -             | 623        | 623          | -                  | -               |               |
| Social benefits   | 1                  | 333             | 1 055              | - 1           | 32         | 32           | -                  | -               |               |
| Other transfers to households   | 6                  | 2 451           | 275                | -             | 591        | 591          | -                  | -               |               |
| yments for capital assets   | 3 403              | 5 048           | 3 266              | 2 556         | 3 572      | 3 618        | 4 624              | 3 340           | 3             |
| Buildings and other fix ed structures                                 | _                  | 2 799           | 1 282              | -             | 516        | 516          |                    |                 |               |
| Buildings   | -                  | 1 423           | 1 202              | -             | -          | -            | -                  |                 |               |
| Other fix ed structures   |                    | 1 425           | 1 202              | -             | 516        | 516          | -                  | -               |               |
|   | 1                  | 2 249           | 1 984              |               |            |              | 4 004              | 2 040           | ^             |
| Machinery and equipment   | 3 386              |                 |                    | 2 306         | 2 906      | 2 952        | 4 624              | 3 340           | 3             |
| Transport equipment   | 1 264              | 953             | 961                | 129           | 281        | 495          | 1 300              | 32              |               |
| Other machinery and equipment   | 2 122              | 1 296           | 1 023              | 2 177         | 2 625      | 2 457        | 3 324              | 3 308           | 3             |
| Heritage Assets   | -                  | -               | -                  | -             | -          | -            | -                  | -               |               |
| Specialised military assets   | -                  | -               | -                  |               | -          | -            | -                  | -               |               |
| Biological assets   | -                  | -               | -                  | -             | -          | -            | -                  | -               |               |
| Land and sub-soil assets  | -                  | -               | -                  | -             | -          | -            | -                  | -               |               |
| Software and other intangible assets                                  | 17                 | -               | -                  | 250           | 150        | 150          | -                  | -               |               |
|   |                    | -               |                    | 1             |            |              |                    |                 |               |
| wmente for financial accete   |                    |                 |                    | - 1           | -          | -            | -                  | -               |               |
| ayments for financial assets  | -                  | -               |                    |               |            |              |                    |                 |               |

| thousand  | 2018/19 | Outcome<br>2019/20 | 2020/21 | Main<br>appropriation | Adjusted<br>appropriation<br>2021/22 | Revised estimate | Med<br>2022/23 | ium-term estimates<br>2023/24 |         |
|---|---------|--------------------|---------|-----------------------|--------------------------------------|------------------|----------------|-------------------------------|---------|
| thousand<br>urrent payments   | 2018/19 | 2019/20            | 2020/21 | <u> </u>              | 2021/22                              |                  | 2022/23        | 2023/24                       | 2024/25 |
| Compensation of employees   |         |                    | -       |                       |                                      |                  |                |                               |         |
| Salaries and wages  | l l m   |                    |         |                       |                                      |                  | <u> </u>       |                               |         |
| Social contributions  | -       | -                  | -       | -                     | -                                    |                  | -              | -                             | -       |
| Goods and services  |         |                    | -       | -                     |                                      | -                | -              | -                             |         |
|   |         |                    | -       |                       |                                      |                  | -              | -                             |         |
| Administrative fees   | -       | -                  | -       | -                     | -                                    |                  | -              | -                             | -       |
| Advertising   | -       | -                  | -       | -                     | -                                    |                  | -              | -                             | -       |
| Minor assets  |         | -                  | -       | -                     | -                                    |                  | -              | -                             | -       |
| Audit cost: External  |         | -                  | -       | -                     | -                                    |                  | -              | -                             | -       |
| Bursaries: Employees  |         | -                  | -       | -                     | -                                    |                  | -              | -                             | -       |
| Catering: Departmental activities                                     | -       | -                  | -       | -                     | -                                    |                  | -              | -                             | -       |
| Communication (G&S)   |         | -                  | -       | _                     |                                      |                  | -              | -                             | -       |
| Computer services   |         | _                  | _       | _                     | _                                    |                  | _              | _                             | -       |
|   |         | -                  | -       | -                     | -                                    |                  | -              | -                             |         |
| Consultants and professional services: Business and advisory services | -       | -                  | -       | -                     | -                                    |                  | -              | -                             |         |
| Infrastructure and planning   |         | -                  | -       | -                     | -                                    |                  | -              | -                             | -       |
| Laboratory services   | -       | -                  | -       | -                     | -                                    |                  | -              | -                             | -       |
| Scientific and technological services                                 |         | -                  | -       | -                     | -                                    |                  | -              | -                             | -       |
| Legal services  | -       | -                  | -       | -                     | -                                    |                  | -              | -                             | -       |
| Contractors   |         | -                  | -       | -                     | -                                    |                  | -              | -                             | -       |
| Agency and support / outsourced services                              | -       | -                  | -       | -                     | -                                    |                  | -              | -                             | -       |
| Entertainment   |         | _                  | _       | _                     | _                                    |                  | _              | _                             | -       |
| Fleet services (including government motor transport)                 |         |                    |         | -                     |                                      |                  | -              |                               |         |
| Fieet services (including government motor transport)<br>Housing      | -       | -                  | -       | -                     | -                                    | -                | -              | -                             |         |
|   |         | -                  | _       | -                     | -                                    | -                | -              | -                             |         |
| Inventory: Clothing material and accessories                          | -       | -                  | -       | -                     | -                                    |                  | -              | -                             |         |
| Inventory: Farming supplies   | -       | -                  | -       | -                     | -                                    |                  | -              | -                             | -       |
| Inventory: Food and food supplies                                     |         | -                  | -       | -                     | -                                    |                  | -              | -                             | -       |
| Inventory: Chemicals, fuel, oil, gas, wood and coal                   |         | -                  | -       | -                     | -                                    |                  | -              | -                             | -       |
| Inventory: Learner and teacher support material                       |         | -                  | -       | -                     | -                                    |                  | -              | -                             | -       |
| Inventory: Materials and supplies                                     | -       | -                  | -       | -                     | -                                    |                  | -              | -                             | -       |
| Inventory: Medical supplies   | 11 - 1  | _                  | _       | -                     |                                      |                  | 1 L            | -                             |         |
| Inventory Medicine  | -       | -                  | -       | -                     | -                                    | -                | -              | -                             |         |
| Inventory: Medicine<br>Medsas inventory interface                     |         | -                  | -       | -                     | -                                    | -                | -              | -                             | -       |
|   |         | -                  | -       | -                     | -                                    |                  | -              | -                             | -       |
| Inventory: Other supplies   |         | -                  | -       | -                     | -                                    |                  | -              | -                             | -       |
| Consumable supplies   |         | -                  | -       | -                     | -                                    |                  | -              | -                             | -       |
| Consumable: Stationery, printing and office supplies                  | -       | -                  | -       | -                     | -                                    |                  | -              | -                             | -       |
| Operating leases  | -       | -                  | -       | -                     | -                                    |                  | -              | -                             | -       |
| Property payments   |         | -                  | -       | -                     | -                                    |                  | -              | -                             | -       |
| Transport provided: Departmental activity                             | -       | -                  | -       | -                     |                                      |                  | -              | -                             |         |
| Travel and subsistence  |         | _                  | _       | _                     | _                                    |                  | _              | _                             | -       |
|   |         | -                  | -       | _                     | -                                    |                  | -              | -                             |         |
| Training and development  |         | -                  | -       | -                     | -                                    |                  | -              | -                             | -       |
| Operating payments  |         | -                  | -       | -                     | -                                    |                  | -              | -                             | -       |
| Venues and facilities   |         | -                  | -       | -                     | -                                    |                  | -              | -                             | -       |
| Rental and hiring   | -       | -                  | -       | -                     | -                                    |                  | -              | -                             | -       |
| Interest and rent on land   | -       | -                  | -       | -                     | -                                    |                  | -              | -                             | -       |
| Interest  |         | -                  | -       | _                     |                                      |                  | -              | -                             |         |
| Rent on land  | -       | -                  | -       | -                     | -                                    |                  | -              | -                             | -       |
|   | [       |                    |         |                       |                                      |                  | \$             |                               |         |
| ransfers and subsidies  | 2 012   | 2 089              |         | 1 960                 | 1 960                                |                  | 1 900          | -                             |         |
| Provinces and municipalities  | 1 412   | 2 089              | 2 0 2 5 | 1 960                 | 1 960                                | 1 960            | 1 900          | -                             | -       |
| Provinces   |         | -                  | -       | -                     | -                                    |                  | -              | -                             | -       |
| Provincial Revenue Funds  | -       | -                  | -       | -                     | -                                    |                  | -              | -                             | -       |
| Provincial agencies and funds   |         | -                  | -       | -                     | -                                    |                  | -              | -                             |         |
| Municipalities  | 1 412   | 2 089              | 2 025   | 1 960                 | 1 960                                | 1 960            | 1 900          |                               | -       |
| Municipalities  | 1 412   | 2 089              |         | 1 960                 | 1 960                                |                  | 1 900          |                               |         |
|   | 1412    | 2 003              | 2 023   | 1 300                 | 1 500                                | 1 1 500          | 1 500          | -                             |         |
| Municipal agencies and funds  |         |                    |         |                       |                                      |                  | ļ              | -                             |         |
| Departmental agencies and accounts                                    |         | -                  | -       |                       |                                      |                  |                | -                             |         |
| Social security funds   |         | -                  | -       | -                     | -                                    |                  | -              | -                             | -       |
| Provide list of entities receiving transfers                          |         |                    | -       | <u> </u>              | -                                    | -                | ļ              | -                             |         |
| Higher education institutions   | 600     | -                  | -       | -                     | -                                    |                  | -              | -                             | -       |
| Foreign governments and international organisations                   | -       | -                  | -       | -                     | -                                    |                  | -              | -                             |         |
| Public corporations and private enterprises                           | -       | -                  | -       | -                     | -                                    |                  | -              | -                             |         |
| Public corporations   | _       | -                  | -       | _                     |                                      |                  | -              | -                             |         |
| Subsidies on production   |         |                    |         | ÷                     |                                      |                  |                |                               |         |
|   |         | -                  | -       | -                     | -                                    |                  | -              | -                             | -       |
| Other transfers   |         | _                  | -       | <u> </u>              |                                      |                  | į              |                               |         |
| Private enterprises   |         | -                  | -       | <u> </u>              |                                      |                  | <u> </u>       | -                             |         |
| Subsidies on production   |         | -                  | -       | -                     | -                                    |                  | -              | -                             | -       |
| Other transfers   |         | -                  | -       | -                     | -                                    |                  |                | -                             | -       |
| Non-profit institutions   | {       |                    |         |                       |                                      |                  | ¢              |                               |         |
|   |         |                    |         |                       |                                      |                  |                |                               |         |
| Households  |         | -                  | -       |                       | -                                    |                  |                | -                             |         |
| Social benefits   | -       | -                  | -       | -                     | -                                    |                  | -              | -                             |         |
| Other transfers to households   | -       | -                  | -       | -                     |                                      |                  | -              | -                             |         |
|   | ł       |                    |         |                       |                                      |                  | <u> </u>       |                               |         |
| nyments for capital assets  |         |                    | -       |                       |                                      |                  | ļ              |                               |         |
| Buildings and other fixed structures                                  | -       |                    | -       | -                     |                                      |                  | -              | -                             |         |
| Buildings   | -       | -                  | -       | -                     | -                                    |                  | -              | -                             |         |
| Other fixed structures  | -       | -                  | -       | -                     | -                                    |                  | -              | -                             |         |
| Machinery and equipment   | -       | -                  | -       | -                     |                                      |                  | -              | -                             |         |
| Transport equipment   | 1       |                    |         |                       |                                      |                  | -              | -                             |         |
|   |         | -                  | -       |                       | -                                    | -                | -              | -                             |         |
| Other machinery and equipment   |         | -                  | -       |                       |                                      |                  |                | -                             |         |
| Heritage Assets   | -       | -                  | -       | -                     | -                                    |                  | -              | -                             |         |
| Specialised military assets   | -       | -                  | -       | -                     | -                                    |                  | -              | -                             |         |
| Biological assets   | -       | -                  | -       | -                     | -                                    |                  | -              | -                             |         |
| Land and sub-soil assets  | -       | -                  | -       | -                     | -                                    |                  | -              | -                             |         |
| Software and other intangible assets                                  | -       | -                  | -       | -                     | -                                    | -                | -              | -                             |         |
| -   | {       |                    |         |                       |                                      |                  | <u> </u>       |                               |         |
| yments for financial assets   | -       | -                  | -       | -                     | -                                    |                  | -              | -                             |         |
| ymenta for imarcial assets  |         |                    |         |                       |                                      |                  |                |                               |         |

|  |                   | Outcome           | 0000              | appropriation | Adjusted<br>appropriation | Revised estimate |                   | um-term estimates | s<br>2024/25 |  |
|--|-------------------|-------------------|-------------------|---------------|---------------------------|------------------|-------------------|-------------------|--------------|--|
| housand<br>rrent payments  | 2018/19<br>61 499 | 2019/20<br>64 723 | 2020/21<br>50 780 | 58 941        | 2021/22<br>62 193         | 62 193           | 2022/23<br>70 569 | 2023/24<br>74 204 | 2024/25      |  |
| Compensation of employees  | 42 196            | 42 816            | 37 838            | 39 610        | 40 284                    | 40 284           | 48 574            | 49 295            | 51 50        |  |
| Salaries and wages   | 26 035            | 37 098            | 32 567            | 34 299        | 34 748                    | 34 748           | 43 106            | 44 261            | 46 24        |  |
| Social contributions   | 16 161            | 5 718             | 5 271             | 5 311         | 5 536                     | 5 536            | 5 468             | 5 034             | 5 26         |  |
| Goods and services   | 19 303            | 21 907            | 12 942            | 19 331        | 21 909                    | 21 909           | 21 995            | 24 909            | 26 02        |  |
| Administrative fees  | 463               | 698               | 140               | 244           | 208                       | 208              | 438               | 458               | 47           |  |
| Advertising  | 534               | 1 008             | 73                | 636           | 662                       | 602              | 636               | 664               | 69           |  |
| Minor assets   | 54                | 37                | 7                 | 103           | 291                       | 291              | 305               | 318               | 33           |  |
| Audit cost: External<br>Bursaries: Employees   | 2 483<br>514      | 3 407<br>471      | 2 611<br>257      | 3 019<br>205  | 3 238<br>684              | 3 238<br>684     | 3 566<br>35       | 3 725<br>37       | 3 89         |  |
| Catering: Departmental activities  | 1 319             | 751               | 257               | 205           | 282                       | 318              | 628               | 656               | 68           |  |
| Communication (G&S)  | 725               | 794               | 1 120             | 796           | 716                       | 716              | 662               | 690               | 72           |  |
| Computer services  | 1 526             | 1 373             | 1 713             | 1 653         | 1 596                     | 1 433            | 2 471             | 2 581             | 2 69         |  |
| Consultants and professional services: Business and advisory services                | 180               | 51                | -                 | 436           | 436                       | 247              | 439               | 459               | 41           |  |
| Infrastructure and planning  | -                 | -                 | -                 | -             | -                         | -                | -                 | -                 |              |  |
| Laboratory services  | -                 | -                 | -                 | -             | -                         | -                | -                 | -                 |              |  |
| Scientific and technological services  | -                 | -                 | -                 | -             | -                         | -                | -                 | -                 |              |  |
| Legal services   | 274               | 745               | -                 | 100           | 50                        | -                | 200               | 209               | 2            |  |
| Contractors  | 188               | 337               | 120               | 65            | 104                       | 168              | 300               | 313               | 3            |  |
| Agency and support / outsourced services   | 27                | 24                | 23                | 4             | 16                        | 20               | 5                 | 5                 |              |  |
| Entertainment  | -                 | -                 | -                 | -             | -                         | -                | -                 | -                 |              |  |
| Fleet services (including government motor transport)                                | 166               | 145               | 101               | 276           | 330                       | 339              | 186               | 133               | 1            |  |
| Housing  |                   | -                 | -                 | -             | -                         | - [              | -                 | -                 |              |  |
| Inventory: Clothing material and accessories   | -                 | -                 | -                 | -             | -                         | -                | -                 | -                 |              |  |
| Inventory: Farming supplies  | -                 | -                 | -                 | -             | -                         | - [              | -                 | -                 |              |  |
| Inventory: Food and food supplies<br>Inventory: Chemicals,fuel,oil,gas,wood and coal |                   | -                 | -                 | -             | -                         | _                | -                 | -                 |              |  |
|  | -                 |                   | _                 | -             | -                         | _                | _                 | _                 |              |  |
| Inventory: Learner and teacher support material<br>Inventory: Materials and supplies |                   | -                 | -                 | -             | -                         | -                | -                 | -                 |              |  |
| Inventory: Materials and supplies<br>Inventory: Medical supplies                     |                   |                   | _                 | -             | -                         | -                | _                 | _                 |              |  |
| Inventory: Medicine  |                   | -                 | _                 | _             | -                         | _                | _                 | _                 |              |  |
| Medsas inventory interface   |                   |                   | _                 |               | _                         | _                | _                 |                   |              |  |
| Inventory: Other supplies  | -                 | -                 | -                 | -             | -                         | -                | -                 | -                 |              |  |
| Consumable supplies  | 269               | 2 063             | 1 020             | 2 7 1 4       | 2 704                     | 2 917            | 379               | 396               | 4            |  |
| Consumable: Stationery, printing and office supplies                                 | 312               | 427               | 130               | 437           | 538                       | 538              | 736               | 768               | 8            |  |
| Operating leases   | 3 025             | 1 976             | 2 830             | 2 253         | 4 713                     | 4 864            | 3 893             | 4 566             | 4 2          |  |
| Property payments  | 2 437             | 2 114             | 2 266             | 1 944         | 2 294                     | 2 216            | 1 747             | 1 825             | 19           |  |
| Transport provided: Departmental activity  | -                 | -                 | -                 | -             | -                         | -                | -                 | -                 |              |  |
| Travel and subsistence   | 3 079             | 4 798             | 249               | 2 359         | 1 870                     | 1 787            | 2 731             | 4 353             | 5 0          |  |
| Training and development   | 624               | 169               | -                 | 858           | 194                       | 194              | 2 054             | 2 146             | 2 2          |  |
| Operating payments   | 331               | 268               | 175               | 349           | 387                       | 508              | 266               | 273               | 2            |  |
| Venues and facilities  | 773               | 251               | -                 | 616           | 596                       | 621              | 318               | 334               | 3            |  |
| Rental and hiring  |                   | -                 | -                 | -             | -                         | -                | -                 | -                 |              |  |
| Interest and rent on land  | -                 | -                 | -                 | -             | -                         | -                | -                 | -                 |              |  |
| Interest   | -                 | -                 | -                 | -             | -                         | -                | -                 | -                 |              |  |
| Rent on land   | -                 | -                 | -                 | -             | -                         | -                | -                 | -                 |              |  |
| nsfers and subsidies   | 252               | 558               | 275               | -             | 591                       | 591              | -                 | -                 |              |  |
| Provinces and municipalities   | 177               | 110               | -                 | -             | -                         | -                | -                 | -                 |              |  |
| Provinces  |                   | -                 | -                 | -             | -                         | -                | -                 | -                 |              |  |
| Provincial Revenue Funds   | -                 | -                 | -                 | -             | -                         | -                | -                 | -                 |              |  |
| Provincial agencies and funds  | -                 | -                 | -                 | -             | -                         | -                | -                 | -                 |              |  |
| Municipalities   | 177               | 110               | -                 | -             | -                         | -                | -                 | -                 |              |  |
| Municipalities   | -                 | -                 | -                 | -             | -                         | -                | -                 | -                 |              |  |
| Municipal agencies and funds   | 177               | 110               | -                 | -             | -                         | -                | -                 | -                 |              |  |
| Departmental agencies and accounts   | 69                | -                 | -                 | -             | -                         | -                | -                 | -                 |              |  |
| Social security funds  |                   | -                 | -                 | -             | -                         | -                | -                 | -                 |              |  |
| Provide list of entities receiving transfers   | 69                | -                 | -                 | -             | -                         | -                | -                 | -                 |              |  |
| Higher education institutions  | -                 | -                 | -                 | -             | -                         | -                | -                 | -                 |              |  |
| Foreign governments and international organisations                                  | -                 | -                 | -                 | -             | -                         | -                | -                 | -                 |              |  |
| Public corporations and private enterprises  | -                 | -                 | -                 | -             | -                         | -                | -                 | -                 |              |  |
| Public corporations  |                   | _                 | _                 |               |                           | -                | _                 | _                 |              |  |
| Subsidies on production  | -                 | -                 | -                 | -             | -                         | -                | -                 | -                 |              |  |
| Other transfers  |                   |                   |                   |               |                           |                  |                   |                   |              |  |
| Private enterprises  |                   | -                 |                   |               |                           |                  |                   | -                 |              |  |
| Subsidies on production<br>Other transfers   | -                 | -                 | -                 | -             | -                         | -                | -                 | -                 |              |  |
|  |                   |                   |                   |               |                           | - 3              |                   |                   |              |  |
| Non-profit institutions  | -                 | -                 | -                 | -             | -                         | -                | -                 | -                 |              |  |
| Households   | 6                 | 448               | 275               | -             | 591                       | 591              | -                 | -                 |              |  |
| Social benefits  |                   | -                 | -                 | -             |                           |                  | -                 | -                 |              |  |
| Other transfers to households  | 6                 | 448               | 275               | -             | 591                       | 591              | -                 | -                 |              |  |
| ments for capital assets   | 1 581             | 626               | 641               | 568           | 1 107                     | 1 107            | 2 734             | 513               | 5            |  |
| Buildings and other fixed structures   |                   | -                 |                   | -             | -                         |                  | -                 | _                 |              |  |
| Buildings  | -                 | -                 | -                 | -             | -                         | -                | -                 | -                 |              |  |
| Other fixed structures   |                   | -                 | -                 | -             | -                         | -                | -                 | -                 |              |  |
| Machinery and equipment  | 1 570             | 626               | 641               | 568           | 1 107                     | 1 107            | 2 734             | 513               | 5            |  |
| Transport equipment  | 784               | 286               | 201               | 13            | 50                        | 85               | 1 300             | 13                |              |  |
| Other machinery and equipment  | 786               | 340               | 440               | 555           | 1 057                     | 1 022            | 1 434             | 500               | 5            |  |
| feritage Assets  | -                 | -                 | -                 | -             | -                         | -                | -                 | -                 |              |  |
| Specialised military assets  | -                 | -                 | -                 | -             | -                         | -                | -                 | -                 |              |  |
| Biological assets  | -                 | -                 | -                 | -             | -                         | - ]              | -                 | -                 |              |  |
| and and sub-soil assets  | -                 | -                 | -                 | -             | -                         | -                | -                 | -                 |              |  |
|  |                   |                   |                   |               |                           |                  |                   |                   |              |  |
| Software and other intangible assets   | 11                | -                 |                   | _             | -                         | - }              |                   | -                 |              |  |
|  |                   |                   |                   |               | -                         | -                | -                 | -                 |              |  |

| R thousand   |         | Outcome          |                  | Main<br>appropriation | Adjusted<br>appropriation | Revised estimate | Mediu            |                  |                  |
|--|---------|------------------|------------------|-----------------------|---------------------------|------------------|------------------|------------------|------------------|
|  | 2018/19 | 2019/20          | 2020/21          |                       | 2021/22                   |                  | 2022/23          | 2023/24          | 2024/25          |
| Current payments   | 25 562  | 22 870           | 20 470           | 23 765                | 23 610                    | 23 610           | 28 432           | 29 179<br>17 597 | 29 612           |
| Compensation of employees<br>Salaries and wages  | 15 525  | 15 733<br>13 895 | 15 001<br>13 108 | 15 295<br>13 047      | 15 990<br>13 842          | 15 990<br>13 953 | 17 342<br>15 272 | 15 506           | 18 389<br>16 203 |
| Social contributions   | 5 749   | 1 838            | 1 893            | 2 248                 | 2 148                     | 2 037            | 2 070            | 2 091            | 2 186            |
| Goods and services   | 10 037  | 7 137            | 5 469            | 8 470                 | 7 620                     | 7 620            | 11 090           | 11 582           | 11 223           |
| Administrative fees  | 674     | 199              | 14               | 35                    | 44                        | 55               | 183              | 191              | 199              |
| Advertising  | 841     | 826              | 460              | 15                    | 116                       | 116              | 620              | 648              | 477              |
| Minor assets   | 34      | 15               | 94               | -                     | 17                        | 17               | 58               | 60               | 63               |
| Audit cost: External   | -1      | -                | -                | -                     | -                         | -                | -                | -                |                  |
| Bursaries: Employees   | 109     | 194              | 32               | 15                    | 99                        | 99               | 30               | 31               | 32               |
| Catering: Departmental activities  | 672     | 241              | 42               | 98                    | 126                       | 141              | 680              | 710              | 74               |
| Communication (G&S)  | 242     | 256              | 182              | 225                   | 253                       | 253              | 257              | 268              | 280              |
| Computer services  | 3       | -                | -                | 8                     | 8                         | 8                | -                | -                |                  |
| Consultants and professional services: Business and advisory services                              | 150     | -                | 615              | 164                   | 164                       | 164              | 250              | 261              | 27               |
| Infrastructure and planning  |         | -                | -                | -                     | -                         | -                | -                | -                |                  |
| Laboratory services  | -       | -                | -                | -                     | -                         | - [              | -                | -                |                  |
| Scientific and technological services  | -       | -                | -                | -                     |                           | -                | -                | -                |                  |
| Legal services   | -       | -                | -                | -                     | 3                         | 3                | -                | -                |                  |
| Contractors  | 242     | 26               | -                | 2 319                 | 698                       | 698              | -                | -                |                  |
| Agency and support / outsourced services   |         | -                | -                | -                     | -                         | -                | -                | -                |                  |
| Entertainment  | -       | -                | -                | -                     | -                         |                  | -                | -                | 27               |
| Fleet services (including government motor transport)  | 58      | 121              | 29               | 38                    | 50                        | 55               | 345              | 360              | 37               |
| Housing  | -       | -                | -                | -                     | -                         | -                | -                | -                |                  |
| Inventory: Clothing material and accessories   | -       | -                | -                | -                     | -                         | - (              | -                | -                |                  |
| Inventory: Farming supplies  |         | -                | -                | -                     | -                         | -                | -                | -                |                  |
| Inventory: Food and food supplies  | -       | -                |                  | -                     | -                         | - [              | -                | -                |                  |
| Inventory: Chemicals,fuel,oil,gas,wood and coal<br>Inventory: Learner and teacher support material |         | -                |                  | -                     | -                         | - 1              | _                | _                |                  |
| Inventory: Learner and teacher support material<br>Inventory: Materials and supplies               |         | -                | -                | -                     | -                         | -                | -                | _                |                  |
| Inventory: Materiais and supplies<br>Inventory: Medical supplies                                   |         | -                | -                | -                     | -                         | - [              | _                | _                |                  |
| Inventory: Medicine  | 11 - 1  | _                | -                | -                     | -                         | _                | -                | _                |                  |
| Medsas inventory interface   | - H     | _                | _                |                       | _                         | _                | -                | -                |                  |
| Inventory: Other supplies  | 11 - 1  | _                | _                |                       | _                         | _                |                  |                  |                  |
| Consumable supplies  | 74      | 25               | 31               | _                     | 13                        | 13               | 35               | 37               | 3                |
| Consumable: Stationery, printing and office supplies   | 101     | 57               | 14               | 367                   | 207                       | 207              | 304              | 317              | 33               |
| Operating leases   | 558     | 1 983            | 2 142            | 1 835                 | 2 316                     | 2 316            | 2 471            | 2 581            | 2 69             |
| Property payments  | 1 218   | 1 463            | 1 567            | 1 273                 | 1 864                     | 1 864            | 1 536            | 1 604            | 1 67             |
| Transport provided: Departmental activity  | -       |                  | -                | -                     | -                         | -                |                  | -                | 1.07             |
| Travel and subsistence   | 4 882   | 1 381            | 210              | 1 870                 | 1 409                     | 1 305            | 2 974            | 3 107            | 2 87             |
| Training and development   |         | _                | 22               | 41                    | 39                        | 109              | 432              | 451              | 47               |
| Operating payments   | 79      | 36               | 15               | -                     | 12                        | 15               | -                | -                |                  |
| Venues and facilities  | 101     | 314              | -                | 167                   | 182                       | 182              | 915              | 956              | 69               |
| Rental and hiring  | - 11 -  | _                | -                | -                     | -                         | -                | _                | -                |                  |
| Interest and rent on land  | -       | -                | -                | -                     | -                         | -                | -                | -                | -                |
| Interest   | -       | -                | -                | -                     | -                         | -                | -                | -                | -                |
| Rent on land   | -       | -                | -                | -                     | -                         | -                | -                | -                |                  |
| Transfers and subsidies  | 39 063  | 11 243           | 37 191           | 34 579                | 34 887                    | 34 887           | 39 816           | 32 177           | 33 62            |
| Provinces and municipalities   | 1 555   | 2 000            | 2 025            | 1 960                 | 1 960                     | 1 960            | 1 900            | -                |                  |
| Provinces  |         |                  |                  | -                     |                           |                  |                  | -                |                  |
| Provincial Revenue Funds   |         | -                | -                | -                     | -                         | -                | -                | -                |                  |
| Provincial agencies and funds  |         | -                | -                | -                     | -                         | -                | -                | -                |                  |
| Municipalities   | 1 555   | 2 000            | 2 025            | 1 960                 | 1 960                     | 1 960            | 1 900            | -                |                  |
| Municipalities   | 1 555   | 2 000            | 2 025            | 1 960                 | 1 960                     | 1 960            | 1 900            | -                |                  |
| Municipal agencies and funds   | -       | _                | _                | -                     | -                         | -                | _                | -                |                  |
| Departmental agencies and accounts   | 7 310   | 5 006            | 35 166           | 5 394                 | 5 694                     | 32 919           | -                | -                |                  |
| Social security funds  | -       | -                | -                | -                     | -                         | -                | -                | -                |                  |
| Provide list of entities receiving transfers   | 7 310   | 5 006            | 35 166           | 5 394                 | 5 694                     | 32 919           | -                | -                |                  |
| Higher education institutions  | 600     | 89               | -                | -                     | -                         | -                | -                | -                |                  |
| Foreign governments and international organisations  | -       | -                | -                | -                     | -                         | -                | -                | -                |                  |
| Public corporations and private enterprises  | 29 597  | 3 902            | -                | 27 225                | 27 225                    | -                | 37 916           | 32 177           | 33 62            |
| Public corporations  | -       | -                | -                | -                     | -                         | -                | 7 123            | 5 747            | 6 00             |
| Subsidies on production  |         | -                | -                | -                     | -                         | -                | -                | -                |                  |
| Other transfers  |         | -                | -                | -                     | -                         | -                | 7 123            | 5 747            | 6 00             |
| Private enterprises  | 29 597  | 3 902            | -                | 27 225                | 27 225                    | -                | 30 793           | 26 430           | 27 61            |
| Subsidies on production  |         | -                | -                | -                     | -                         | -                | -                | -                |                  |
| Other transfers  | 29 597  | 3 902            | -                | 27 225                | 27 225                    | -                | 30 793           | 26 430           | 27 61            |
| Non-profit institutions  | -       | -                | -                | -                     | -                         | -                | -                | -                |                  |
| Households   | 1       | 246              | -                | -                     | 8                         | 8                | -                | -                |                  |
| Social benefits  | 1       | 246              | -                | -                     |                           | 8                | -                | -                |                  |
| Other transfers to households  | -       | -                | -                | -                     | -                         | _ ]              | -                | -                |                  |
| laumanta fan anaital ananta  | )       |                  | A                |                       | a                         | A.F              |                  | 744              |                  |
| ayments for capital assets   | 417     | 1 804            | 327              | 267                   | 369                       | 369              | 630              | 719              | 75               |
| Buildings and other fixed structures   | - Ir    | 1 376            | -                |                       | -                         | -                | -                | -                |                  |
| Buildings<br>Other fixed structures  |         | 4 970            | -                | -                     | -                         | - (              | -                | -                |                  |
| Other fixed structures   | 417     | 1 376            | - 327            | -<br>267              | -                         | -                | -                | 719              | 75               |
| Machinery and equipment<br>Transport equipment   | 41/     | 428<br>134       | 327              | 267                   | 369<br>43                 | 369<br>43        | 630              | / 19             | /5               |
| Other machinery and equipment  |         |                  |                  |                       |                           |                  | 630              | 719              | 70               |
| Other machinery and equipment<br>Heritage Assets   | 296     | 294              | 267              | 267                   | 326                       | 326              |                  |                  | 75               |
|  | -       | -                | -                | -                     | -                         | - 1              | -                | -                |                  |
| Specialised military assets<br>Biological assets   | 1       | -                | -                | -                     | _                         | - ]              |                  | -                |                  |
| Biological assets<br>Land and sub-soil assets  | 1 1     | -                | -                | -                     | -                         | - [              | -                | -                |                  |
| Software and other intangible assets   | -       | -                | -                | -                     | -                         | -                | -                | _                |                  |
| -  | -       |                  |                  |                       | -                         |                  | -                |                  |                  |
| ayments for financial assets   | -       | -                | -                | -                     | -                         | - [              | -                | -                |                  |
|  |         |                  |                  |                       |                           |                  |                  |                  |                  |

#### Table B.2.2(a): Payments and estimates by economic classification: EPWP

| 1   | 004040  | Outcome   | 0000104   | appropriation                        | appropriation   | Revised estimate  | 1          | lium-term estimate   |         |
|---|---------|---|---|--------------------------------------|---|---|------------|--|---------|
| housand<br>rrent payments   | 2018/19 | 2019/20   | 2020/21   | _                                    | 2021/22   | _   | 2022/23    | 2023/24  | 2024/25 |
| Compensation of employees   | -       | -   | -   | -                                    | -   | -   | -          | -  |         |
| Salaries and wages  |         |   |   |                                      |   |   | • <u>-</u> |  |         |
| Social contributions  |         | _   | _   |                                      |   |   | _          | _  |         |
| Goods and services  |         |   |   |                                      |   |   |            |  |         |
| Administrative fees   |         |   |   |                                      |   |   |            |  |         |
| Advertising   |         |   | _   |                                      | _   | _   | -          |  |         |
| Minor assets  | -       | -   | -   | -                                    | -   | _   | -          | _  |         |
|   | -       | -   | -   | -                                    | -   |   | -          | -  |         |
| Audit cost: External  | -       | -   | -   | -                                    | -   | -   | -          | -  |         |
| Bursaries: Employees  | -       | -   | -   | -                                    | -   | -   | -          | -  |         |
| Catering: Departmental activities   | -       | -   | -   | -                                    | -   | -   | -          | -  |         |
| Communication (G&S)   |         | -   | -   | -                                    | -   | _   | -          | -  |         |
| Computer services   | -       | -   | -   | -                                    | -   |   | -          | -  |         |
| Consultants and professional services: Business and advisory services   | -       | -   | -   | -                                    | -   | -   | -          | -  |         |
| Infrastructure and planning   | -       | -   | -   | -                                    | -   | -   | -          | -  |         |
| Laboratory services   | -       | -   | -   | -                                    | -   | -   | -          | -  |         |
| Scientific and technological services   | -       | -   | -   | -                                    | -   | -   | -          | -  |         |
| Legal services  | -       | -   | -   | -                                    | -   | -   | -          | -  |         |
| Contractors   | -       | -   | -   | -                                    | -   | -   | -          | -  |         |
| Agency and support / outsourced services  | -       | -   | -   | -                                    | -   | -   | -          | -  |         |
| Entertainment   | -       | -   | -   | -                                    | -   | -   | -          | -  |         |
| Fleet services (including government motor transport)   | -       | -   | -   | -                                    | -   | -   | -          | -  |         |
| Housing   |         | -   | -   | -                                    | -   | -   | -          | -  |         |
| Inventory: Clothing material and accessories  |         | -   | -   | -                                    | -   | -   | -          | -  |         |
| Inventory: Farming supplies   |         | -   | -   | -                                    | -   | -   | -          | -  |         |
| Inventory: Food and food supplies   |         | -   | -   | -                                    | -   | -   | -          | -  |         |
| Inventory: Chemicals, fuel, oil, gas, wood and coal   |         | -   | -   | -                                    | -   | -   | -          | -  |         |
| Inventory: Learner and teacher support material   |         | -   | -   | -                                    | -   | -   |            | -  |         |
| Inventory: Materials and supplies   |         | -   | -   | -                                    | -   | -   | -          | -  |         |
| Inventory: Medical supplies   |         | -   | -   | -                                    | -   | -   | -          | -  |         |
| Inventory: Medicine   |         | -   | -   | -                                    | -   | -   | -          | -  |         |
| Medsas inventory interface  |         | -   | -   | -                                    | -   | -   | -          | -  |         |
| Inventory: Other supplies   |         | -   | -   | _                                    | -   | -   | -          | -  |         |
| Consumable supplies   |         | -   | -   | _                                    | -   | -   | _          | -  |         |
| Consumable: Stationery, printing and office supplies  |         | _   | _   | _                                    | _   | _   | _          | _  |         |
| Operating leases  |         | -   | -   | _                                    | -   | -   | -          | -  |         |
| Property payments   | -       | -   | -   | -                                    | -   | -   | -          | -  |         |
|   | -       | -   | -   | -                                    | -   | -   | -          | -  |         |
| Transport provided: Departmental activity   | -       | -   | -   | -                                    | -   | -   | -          | -  |         |
| Travel and subsistence  | -       | -   | -   | -                                    | -   | -   | -          | -  |         |
| Training and development  | -       | -   | -   | -                                    | -   | -   | -          | -  |         |
| Operating payments  |         | -   | -   | -                                    | -   | -   | -          | -  |         |
| Venues and facilities   | -       | -   | -   | -                                    | -   | -   | -          | -  |         |
| Rental and hiring   | -       | -   | -   | -                                    | _   |   |            | -  |         |
| Interest and rent on land   | -       | -   | -   | -                                    | -   | -   |            | -  |         |
| Interest  | -       | -   | -   | -                                    | -   | -   | -          | -  |         |
| Rent on land  | -       | -   | -   |                                      | -   | -   | -          | -  |         |
| Insfers and subsidies   | 2 012   | 2 089   | 2 025   | 1 960                                | 1 960   | 1 960   | 1 900      | -  |         |
| Provinces and municipalities  | 1 412   | 2 089   | 2 025   | 1 960                                | 1 960   | 1 960   | 1 900      | _  |         |
| Provinces   | 1412    | 2 005   | 2 025   | 1 300                                | 1 300   | 1 500   | 1 300      | -  |         |
|   |         | -   | -   | -                                    | -   | -   |            | -  |         |
| Provincial Revenue Funds  | -       | -   | -   | -                                    | -   | -   | -          | -  |         |
| Provincial agencies and funds   |         |   |   |                                      |   |   |            |  |         |
| Municipalities  | 1 412   | 2 089   | 2 025   | 1 960                                | 1 960   | 1 960   | 1 900      | -  |         |
| Municipalities  | 1 412   | 2 089   | 2 0 2 5   | 1 960                                | 1 960   | 1 960   | 1 900      | -  |         |
| Municipal agencies and funds  |         | -   | -   | -                                    | -   | -   | -          | -  |         |
| Departmental agencies and accounts  | -       | -   | -   | -                                    | -   | -   |            | -  |         |
| Social security funds   |         | -   | -   | -                                    | -   | -   | -          | -  |         |
| Provide list of entities receiving transfers  |         | -   | -   | -                                    | -   | -   | -          | -  |         |
| Higher education institutions   | 600     | -   | -   | -                                    | -   | -   | -          | -  |         |
| Foreign governments and international organisations   | -       | -   | -   | -                                    | -   | -   | -          | -  |         |
| Public corporations and private enterprises   |         |   | -   | -                                    | -   | -   |            |  |         |
| Public corporations   | -       | -   | -   | -                                    | -   | -   | -          | -  |         |
| Subsidies on production   |         | -   | -   | -                                    | -   | -   | -          | -  |         |
|   |         |   |   |                                      |   | _   | -          | -  |         |
|   |         | -   | -   | -                                    | -   |   | <u></u>    | -  |         |
| Other transfers   |         | -   | -   | -                                    |   | -   |            |  |         |
| Other transfers<br>Private enterprises  |         |   | -   | -                                    | -   | -   |            | -  |         |
| Other transfers<br>Private enterprises<br>Subsidies on production   | -       |   |   |                                      |   | -   | -          | -  |         |
| Other transfers<br>Privale enterprises<br>Subsidies on production<br>Other transfers  | -       |   |   |                                      |   | -   | -          |  |         |
| Other transfers<br>Private enterprises<br>Subsidies on production   |         |   |   |                                      | -<br>-<br>-<br>-<br>-   |   | -          |  |         |
| Other transfers<br>Private enterprises<br>Subsidies on production<br>Other transfers<br>Non-profit institutions<br>Households   |         |   |   |                                      |   |   |            |  |         |
| Other transfers<br>Privale enterprises<br>Subsidies on production<br>Other transfers<br>Non-profit institutions<br>Households<br>Social benefits  |         |   | -<br>-<br>-<br>-<br>-<br>-<br>-   | -<br>-<br>-<br>-<br>-<br>-<br>-<br>- | -<br>-<br>-<br>-<br>-<br>-  |   |            | -  |         |
| Other transfers<br>Private enterprises<br>Subsidies on production<br>Other transfers<br>Non-profit institutions<br>Households   |         |   | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-                               |                                      |   |   |            |  |         |
| Other transfers<br>Private entryrines<br>Subsidies on production<br>Other transfers<br>Nouseholds<br>Social benefits<br>Other transfers b households  |         |   | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-                     | -<br>-<br>-<br>-<br>-<br>-<br>-<br>- | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-  |            |  |         |
| Other transfers<br>Privabe enterprises<br>Subsidies on production<br>Other transfers<br>Non-profit instlutions<br>Households<br>Social benefits<br>Other transfers b households<br>yments for capital assets  |         | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-                | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | -<br>-<br>-<br>-<br>-<br>-<br>-<br>- |   | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- |            | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-   |         |
| Other transfers<br>Private entryrises<br>Subsidies on production<br>Other transfers<br>Non-profit institutions<br>Households<br>Social benefits<br>Other transfers to households<br><b>yment 6 for capital assets</b><br>Buildings and other fixed structures   |         | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- |                                      | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-   |   |            |  |         |
| Other transfers<br>Private enterprises<br>Subsidies on production<br>Other transfers<br>Non-profit institutions<br>Households<br>Social benefits<br>Other transfers to households<br>yments for capital assets<br>Buildings and other fixed structures<br>Buildings   |         | -<br>-<br>-<br>-<br>-<br>-<br>-   | =<br>   |                                      | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- |            | -<br>-<br>-<br>-<br>-<br>-   |         |
| Other transfers<br>Private enterprises<br>Subsidies on production<br>Other transfers<br>Non-profit institutions<br>Households<br>Social benefits<br>Other transfers b households<br><b>yments for capital assets</b><br>Buildings<br>Buildings<br>Other fixed structures  |         | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | =<br>   |                                      | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- |   | -          | _<br>  |         |
| Other transfers<br>Privale enterprises<br>Subsidies on production<br>Other transfers<br>Nouseholds<br>Social benefits<br>Other transfers is households<br>yments for capital assets<br>Buildings and other fixed structures<br>Buildings<br>Other fixed structures<br>Buildings   |         |   | =<br>   |                                      | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | -          |  |         |
| Other transfers<br>Private enterprises<br>Subsidies on production<br>Other transfers<br>Non-profit institutions<br>Households<br>Social benefits<br>Other transfers b households<br><b>yments for capital assets</b><br>Buildings<br>Buildings<br>Other fixed structures  |         |   | =<br>   |                                      | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- |   | -          | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- |         |
| Other transfers<br>Privale enterprises<br>Subsidies on production<br>Other transfers<br>Nouseholds<br>Social benefits<br>Other transfers is households<br>yments for capital assets<br>Buildings and other fixed structures<br>Buildings<br>Other fixed structures<br>Buildings   |         |   | =<br>   |                                      | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- |   | -          |  |         |
| Other transfers<br>Private entreprises<br>Subsidies on production<br>Other transfers<br>Non-profit institutions<br>Households<br>Social benefits<br>Other transfers to households<br><b>yments for capital assets</b><br>Buildings and other fixed structures<br>Buildings and other fixed structures<br>Buildings<br>Other fixed structures<br>Machinery and equipment<br>Other machinery and equipment<br>Horizop Assets  |         |   | =<br>   |                                      | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- |   | -          |  |         |
| Other transfers<br>Private entreprises<br>Subsidies on production<br>Other transfers<br>Non-profit institutions<br>Households<br>Social benefits<br>Other transfers to households<br><b>yments for capital assets</b><br>Buildings and other fixed structures<br>Buildings and other fixed structures<br>Buildings<br>Other fixed structures<br>Machinery and equipment<br>Other machinery and equipment<br>Horizop Assets  |         |   | =<br>   |                                      | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- |   |            |  |         |
| Other transfers<br>Private entryrises<br>Subsidies on production<br>Other transfers<br>Households<br>Social banefits<br>Other transfers b households<br>Other transfers b households<br>Wathings and other fixed structures<br>Buildings<br>Other fixed structures<br>Machinery and equipment<br>Transport equipment  |         |   | =<br>   |                                      | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- |   |            |  |         |
| Other transfers<br>Private entryrises<br>Subsidies on production<br>Other transfers<br>Non-profit institutions<br>Households<br>Social benefits<br>Other transfers b households<br><b>yments for capital assets</b><br>Buildings of denit read structures<br>Buildings<br>Other fixed structures<br>Machinery and equipment<br>Transport equipment<br>Other machinery and equipment<br>Heritage Assets<br>Specialised military assets   |         |   |   |                                      | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- |   |            |  |         |
| Other transfers<br>Private entryrises<br>Other transfers<br>Other transfers<br>Nouseholds<br>Social benefts<br>Other transfers b households<br><b>yments for capital assets</b><br>Buildings of the fixed structures<br>Buildings<br>Other fixed structures<br>Buildings<br>Othe |         |   | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- |                                      | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- |   |            |  |         |
| Other transfers<br>Private enterprises<br>Subsidies on production<br>Other transfers<br>Households<br>Social benefits<br>Other transfers to households<br><b>ments for capital assets</b><br>Buildings and other fixed structures<br>Buildings and other fixed structures<br>Buildings and other fixed structures<br>Buildings of the fixed structures<br>Buildings of t   |         |   |   |                                      | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- |   |            |  |         |

|   |                  | Outcome          |                  | Main<br>appropriation | Adjusted<br>appropriation | Revised estimate |             | ım-term estimates |              |  |
|---|------------------|------------------|------------------|-----------------------|---------------------------|------------------|-------------|-------------------|--------------|--|
| thousand  | 2018/19          | 2019/20          | 2020/21          |                       | 2021/22                   |                  | 2022/23     | 2023/24           | 2024/25      |  |
| urrent payments<br>Compensation of employees                                  | 32 461<br>11 342 | 27 868<br>11 433 | 17 169<br>10 447 | 28 526                | 22 997                    | 22 997           | 27 028      | 26 263            | 27 7<br>10 2 |  |
| Salaries and wages  | 8 645            | 10 071           | 9 134            | 11 132<br>9 772       | 10 825<br>9 382           | 10 825<br>9 463  | 8 023       | 8 570<br>8 060    | 9.5          |  |
| Social contributions  | 2 697            | 1 362            | 1 313            | 1 360                 | 1 443                     | 1 362            | 439         | 510               | 7            |  |
| Goods and services  | 21 119           | 16 435           | 6 722            | 17 394                | 12 172                    | 12 172           | 19 005      | 17 693            | 17 4         |  |
| Administrative fees   | 305              | 837              | 8                | 262                   | 149                       | 165              | 400         | 396               | 4            |  |
| Advertising   | 1 989            | 1 064            | 620              | 375                   | 1 276                     | 1 357            | 1 090       | 1 047             | 1 0          |  |
| Minor assets  | 13               | 12               | -                | 117                   | 14                        | 14               | 2           | 125               | 1            |  |
| Audit cost: External  |                  | -                | -                | -                     | -                         | -                | -           | -                 |              |  |
| Bursaries: Employees  | 1                | 24               | 97               | 41                    | 5                         | 5                | -           | 12                |              |  |
| Catering: Departmental activities   | 231              | 154              | 69               | 111                   | 103                       | 103              | 170         | 141               | 1-           |  |
| Communication (G&S)   | 384              | 291              | 193              | 223                   | 227                       | 227              | 110         | 178               | 1            |  |
| Computer services   | -                | -                | -                | -                     | -                         | -                | -           | -                 |              |  |
| Consultants and professional services: Business and advisory services         | -                | -                | 132              | 1 853                 | 1 689                     | 1 689            | 2 230       | 2 330             | 2 4          |  |
| Infrastructure and planning   | -                | -                | -                | -                     | -                         | -                | -           | -                 |              |  |
| Laboratory services   | -                | -                | -                | -                     | -                         | -                | -           | -                 |              |  |
| Scientific and technological services   |                  | -                | -                | -                     | -                         | -                | -           | -                 |              |  |
| Legal services  | 530              | -                | -                | -                     | -                         | -                | -           | -                 |              |  |
| Contractors   | 8 600            | 87               | -                | 77                    | 77                        | 77               | 2 000       | -                 |              |  |
| Agency and support / outsourced services                                      | -                | -                | -                | -                     | -                         | -                | -           | -                 |              |  |
| Entertainment   | -                | -                | -                | -                     | -                         | -                | -           | -                 |              |  |
| Fleet services (including government motor transport)                         | 11               | 38               | 29               | -                     | 28                        | 48               | -           | -                 |              |  |
| Housing   | -                | -                | -                | -                     | -                         | -                | -           | -                 |              |  |
| Inventory: Clothing material and accessories                                  | -                | -                | -                | -                     | -                         | -                | -           | -                 |              |  |
| Inventory: Farming supplies   |                  | -                | -                | -                     | -                         | -                | -           | -                 |              |  |
| Inventory: Food and food supplies   |                  | -                | -                | -                     | -                         | -                | -           | -                 |              |  |
| Inventory: Chemicals, fuel, oil, gas, wood and coal                           | -                | -                | -                | -                     | -                         | -                | -           | -                 |              |  |
| Inventory: Learner and teacher support material                               | -                | -                | -                | -                     | -                         | -                | -           | -                 |              |  |
| Inventory: Materials and supplies   | -                | -                | -                | -                     | -                         | -                | -           | -                 |              |  |
| Inventory: Medical supplies   | -                | -                | -                | -                     | -                         | -                | -           | -                 |              |  |
| Inventory: Medicine   | -                | -                | -                | -                     | -                         | -                | -           | -                 |              |  |
| Medsas inventory interface  | -                | -                | -                | -                     | -                         | -                | -           | -                 |              |  |
| Inventory: Other supplies   | -                | -                | -                | -                     | -                         | -                | -           | -                 |              |  |
| Consumable supplies   | 20               | 17               | 62               | 21                    | 3                         | 3                | 36          | 27                |              |  |
| Consumable: Stationery, printing and office supplies                          | 26               | 78               | -                | 196                   | 200                       | 200              | 92          | 123               | 1            |  |
| Operating leases  | 1 415            | 1 429            | 1 230            | 1 635                 | 1 010                     | 1 010            | 1 069       | 1 572             | 16           |  |
| Property payments   | 2 589            | 5 722            | 3 943            | 7 001                 | 4 692                     | 4 692            | 7 303       | 7 350             | 76           |  |
| Transport provided: Departmental activity                                     | -                | -                | -                | -                     | -                         | -                | -           | -                 |              |  |
| Travel and subsistence  | 3 969            | 5 148            | 206              | 4 549                 | 2 135                     | 2 016            | 2 317       | 2 152             | 12           |  |
| Training and development  |                  | 14               | -                | 278                   | 44                        | 44               | 240         | 251               | 2            |  |
| Operating payments  | 39               | 92               | 22               | 47                    | 55                        | 57               | -           | -                 |              |  |
| Venues and facilities   | 997              | 1 428            | 111              | 608                   | 465                       | 465              | 1 946       | 1 989             | 20           |  |
| Rental and hiring   | -                | -                | -                | -                     | -                         | -                | -           | -                 |              |  |
| Interest and rent on land   | -                | -                | -                | -                     | -                         | -                | -           | -                 |              |  |
| Interest  | -                | -                | -                | -                     | -                         | -                | -           | -                 |              |  |
| Rent on land  |                  | -                | -                | -                     | -                         | -                | -           | -                 |              |  |
| ansfers and subsidies   | 31 624           | 22 804           | 33 898           | 28 591                | 42 115                    | 42 115           | 45 393      | 26 523            | 27 7         |  |
| Provinces and subsidies   | 31 024           | 22 004           | 33 090           | 20 391                | 42 115                    | 42 115           | 40 393      | 20 323            | 21 1         |  |
| Provinces   | -                | -                | -                | -                     | -                         | -                | -           | -                 |              |  |
| Provinces<br>Provincial Revenue Funds   |                  |                  |                  |                       |                           | -                |             |                   |              |  |
| Provincial agencies and funds   | -                | -                | -                | -                     | -                         | -                | -           | -                 |              |  |
|   |                  |                  | -                | -                     | -                         | -                | -           | _                 |              |  |
| Municipalities<br>Municipalities  |                  |                  |                  |                       |                           |                  |             |                   |              |  |
| Municipalities  |                  | -                | -                | -                     | -                         | -                | -           | -                 |              |  |
| Municipal agencies and funds  |                  | -                | -                | 40.000                | -                         | -                |             | -                 | 24.6         |  |
| Departmental agencies and accounts<br>Social security funds                   | 22 414           | 18 304           | 28 201           | 19 283                | 32 783                    | 32 783           | 39 993      | 20 883            | 21           |  |
| Social security funds<br>Provide list of entities receiving transfers         | - 22 414         | 18 304           | 28 201           | -<br>19 283           | 32 783                    | -<br>32 783      | -<br>39 993 | 20 883            | 21           |  |
| Provide list of entities receiving transfers<br>Higher education institutions |                  | 18 304           | 28 201           | 19 283                | 32 /83                    | 32 183           |             | 20 883            | 211          |  |
|   | -                | -                | -                | -                     | -                         | -                | -           | -                 |              |  |
| Foreign governments and international organisations                           | 9 210            | 4 500            | 4 643            | 0.000                 | -<br>9 308                | 0.200            | -<br>5 400  | -<br>5 640        | 58           |  |
| Public corporations and private enterprises<br>Public corporations            | 9 210            | 4 300            | 4 043            | 9 308                 | 9 308                     | 9 308            | J 400       | 0 04U             | 50           |  |
|   | <u> </u>         | -                | -                |                       | -                         | -                | -           | -                 |              |  |
| Subsidies on production<br>Other transfers                                    |                  | -                | -                | -                     | -                         | -                | -           | -                 |              |  |
| Other transfers<br>Private enterprises  | 9 210            | 4 500            | 4 643            | -<br>9 308            | 9 308                     | -<br>9 308       | 5 400       | -                 | 54           |  |
|   | 9 210            | 4 500            | 4 043            | 9 308                 | 9 308                     | 9 308            | 5 400       | 5 640             | 51           |  |
| Subsidies on production<br>Other transfers                                    | 9 210            | 4 500            | 4 643            | -<br>9 308            | 9 308                     | -<br>9 308       | -<br>5 400  | 5 640             | 5            |  |
|   | 9 210            | 4 300            | 4 043            | მენ წ                 | 9 JUS 8                   | მეიც             | J 4UU       | 040 C             | 51           |  |
| Von-profit institutions   | -                | -                | -                | -                     | -                         | -                | -           | -                 |              |  |
| Households  |                  | -                | 1 054            | -                     | 24                        | 24               | -           | -                 |              |  |
| Social benefits   | -                | -                | 1 054            | -                     | 24                        | 24               | -           | -                 |              |  |
| Other transfers to households   | -                | -                | -                | -                     |                           | -                | -           | _                 |              |  |
| ments for capital assets  | 190              | 182              | 170              | 315                   | 341                       | 341              | 205         | 216               | 2            |  |
| Buildings and other fixed structures  | 190              | 102              | 170              | 315                   | 341                       | 341              | 203         | 210               |              |  |
|   |                  | -                | -                |                       | -                         | -                | -           | _                 |              |  |
| Buildings<br>Other fixed structures   | -                | -                | -                | -                     | -                         | -                | -           | -                 |              |  |
|   | -                | -                | - 170            |                       | -                         | -                | -           | -                 |              |  |
| Machinery and equipment   | 190              | 182              |                  | 315                   | 341                       | 341              | 205         | 216               |              |  |
| Transport equipment   | 13               | 63               | 67<br>102        | 17                    | 74                        | 74               | -           | 19                |              |  |
| Other machinery and equipment   | 177              | 119              | 103              | 298                   | 267                       | 267              | 205         | 197               |              |  |
| Heritage Assets   | -                | -                | -                | -                     | -                         | - [              | -           | -                 |              |  |
| Specialised military assets   | -                | -                | -                | -                     | -                         | -                | -           | -                 |              |  |
| Biological assets   | -                | -                | -                | -                     | -                         | -                | -           | -                 |              |  |
| Land and sub-soil assets  | -                | -                | -                | -                     | -                         | -                | -           | -                 |              |  |
| Software and other intangible assets  | <u> </u>         |                  | -                | -                     | -                         | -                | -           | -                 |              |  |
| -   |                  |                  |                  |                       |                           |                  |             |                   |              |  |
| yments for financial assets   | -                | -                | -                | -                     | -                         | -                | -           | -                 |              |  |

| Table B.2.4: Payments and estimates by economic classification: Programme 4: Business Regulation And Governan | nce |
|---|-----|
|   |     |

|   |         | Outcome  |         | Main<br>appropriation | Adjusted<br>appropriation | Revised estimate |         |         |             |
|---|---------|----------|---------|-----------------------|---------------------------|------------------|---------|---------|-------------|
| R thousand  | 2018/19 | 2019/20  | 2020/21 | l                     | 2021/22                   |                  | 2022/23 | 2023/24 | 2024/25     |
| Current payments  | 13 149  | 14 266   | 13 452  | 12 339                | 14 274                    | 14 270           | 10 446  | 10 681  | 11 161      |
| Compensation of employees   | 10 082  | 10 618   | 9 874   | 9 291                 | 9 739                     | 9 739            | 7 786   | 7 903   | 8 258       |
| Salaries and wages  | 6 710   | 9 263    | 8 557   | 8 051                 | 8 454                     | 8 454            | 6 806   | 6 963   | 7 276       |
| Social contributions  | 3 372   | 1 355    | 1 317   | 1 240                 | 1 285                     | 1 285            | 980     | 940     | 982         |
| Goods and services  | 3 067   | 3 648    | 3 578   | 3 048                 | 4 535                     | 4 531            | 2 660   | 2 778   | 2 903       |
| Administrative fees   | 32      | 32       | 22      | 54                    |                           | 39               | 21      | 22      | 23          |
| Advertising   | 141     | 150      | 64      | 178                   | 454                       | 319              | 130     | 136     | 142         |
| Minor assets  | 10      | 4        | -       | 174                   | 33                        | -                | 35      | 37      | 39          |
| Audit cost: External  | 11      |          |         | -                     | -                         | -                | -       | -       | -           |
| Bursaries: Employees  | 67      | 36       | 84      |                       | 25                        | 7                | -       | -       |             |
| Catering: Departmental activities                                     | 60      | 72       | -       | 20                    | 20                        |                  | -       | -       | -           |
| Communication (G&S)   | 232     | 327      | 173     | 248                   | 224                       | 164              | 138     | 144     | 150         |
| Computer services   | 14      | 1        | -       | -                     | -                         | -                | -       | -       |             |
| Consultants and professional services: Business and advisory services |         | -        | -       | -                     | -                         | -                | -       | -       |             |
| Infrastructure and planning   | -       | -        | -       | -                     | -                         | -                | -       | -       |             |
| Laboratory services   |         | -        | -       | -                     | -                         | -                | -       | -       |             |
| Scientific and technological services                                 |         | -        | -       | -                     | -                         | -                | -       | -       |             |
| Legal services  | 217     | 3        | 13      | 130                   | 130                       | 78               | 94      | 98      | 10          |
| Contractors   | -       | 1        | 30      | -                     | -                         | -                | -       | -       |             |
| Agency and support / outsourced services                              |         | -        | -       | -                     | -                         | -                | -       | -       |             |
| Entertainment   |         | -        | -       | -                     | -                         | -                | -       | -       |             |
| Fleet services (including government motor transport)                 | 285     | 230      | 210     | -                     | 84                        | 132              | -       | -       |             |
| Housing   | -       | _        | -       | -                     | -                         | -                | -       | -       |             |
| Inventory: Clothing material and accessories                          |         | -        | -       | -                     | -                         | -                | -       | -       |             |
| Inventory: Farming supplies   | -       | -        | -       | -                     | -                         | -                | -       | -       |             |
| Inventory: Food and food supplies                                     | -       | -        | -       | -                     | -                         | -                | -       | -       |             |
| Inventory: Chemicals,fuel,oil,gas,wood and coal                       | -       | -        | -       | -                     | -                         | -                | -       | -       |             |
| Inventory: Learner and teacher support material                       | -       | -        | -       | -                     | -                         | -                | -       | -       |             |
| Inventory: Materials and supplies                                     | -       | -        | -       | -                     | -                         | -                | -       | -       |             |
| Inventory: Medical supplies   | 1       | _        | -       |                       | _                         | _                | -       | -       |             |
| Inventory: Medicine   |         | _        | _       | _                     | _                         | _                | _       | -       |             |
| Medsas inventory interface  | 11 1    |          | _       |                       |                           |                  |         |         |             |
| Inventory: Other supplies   | 1       |          | _       | 17                    |                           | _                |         |         |             |
| Consumable supplies   | 21      | 24       | 27      |                       | 6                         |                  | 4       | 4       |             |
| Consumable: Stationery, printing and office supplies                  | 71      | 17       | 21      | 56                    | 73                        |                  | 4<br>34 | 36      | 3           |
| Operating leases  | 1 144   | 1 298    | 1 277   | 1 258                 | 1 348                     | 1 711            | 1 322   | 1 380   | 1 44:       |
|   |         |          | 1 417   | 222                   |                           |                  | 504     |         |             |
| Property payments   | 312     | 1 011    | 1417    | 222                   | 1 691                     | 1 604            | 304     | 526     | 550         |
| Transport provided: Departmental activity                             | -       | -        | -       | -                     | -                         | -                | -       | -       | -           |
| Travel and subsistence  | 433     | 424      | 248     | 649                   | 378                       | 363              | 343     | 358     | 374         |
| Training and development  |         |          |         | 21                    | -                         | -                | -       | -       | -           |
| Operating payments  | 16      | 13       | 13      | 6                     | 15                        | 15               | -       | -       | -           |
| Venues and facilities   | 12      | 5        | -       | 15                    | -                         | -                | 35      | 37      | 39          |
| Rental and hiring   |         |          | -       | -                     | -                         | -                |         | -       |             |
| Interest and rent on land   |         | -        | -       | -                     | -                         | -                | -       | -       |             |
| Interest  |         | -        | -       | -                     | -                         | -                | -       | -       | -           |
| Rent on land  |         |          | -       | -                     | -                         | -                |         | -       |             |
| ransfers and subsidies  | 27 299  | 28 927   | 26 418  | 30 187                | 30 187                    | 30 187           | 31 299  | 32 692  | 34 16       |
| Provinces and municipalities  |         | -        | -       | -                     |                           | -                | -       | -       |             |
| Provinces   | -       | -        | -       | _                     | -                         | -                | -       | -       |             |
| Provincial Revenue Funds  |         | _        | _       | _                     | _                         | _                | _       | _       |             |
| Provincial agencies and funds   |         | -        | -       | -                     | -                         | -                | -       | -       |             |
| Municipalities  | ]       |          |         |                       |                           |                  |         |         |             |
| Municipalities  |         |          |         |                       |                           |                  |         |         |             |
| Municipal agencies and funds  | -       | -        | -       | -                     | -                         | -                | -       | -       |             |
| Municipal agencies and tunos<br>Departmental agencies and accounts    | 27 299  | - 28 840 | 26 417  | - 30 187              | - 30 187                  | - 30 187         | 31 299  | 32 692  | -<br>34 160 |
|   | 27 299  | 28 840   | 20 41/  | JU 18/                | JU 187                    | JU 187           | 31 299  | 32 092  | 54 16       |
| Social security funds   | -       | -        | -       | -                     | -                         | -                | -       | -       |             |
| Provide list of entities receiving transfers                          | 27 299  | 28 840   | 26 417  | 30 187                | 30 187                    | 30 187           | 31 299  | 32 692  | 34 16       |
| Higher education institutions   | -       | -        | -       | -                     | -                         | -                | -       | -       |             |
| Foreign governments and international organisations                   | -       | -        | -       | -                     | -                         | -                | -       | -       |             |
| Public corporations and private enterprises                           |         | -        | -       | -                     | -                         | -                | -       | -       |             |
| Public corporations   |         |          |         |                       |                           | -                |         | -       |             |
| Subsidies on production   | -       | -        | -       | -                     | -                         | -                | -       | -       |             |
| Other transfers   |         |          | _       |                       |                           | _                |         |         |             |
| Private enterprises   |         |          | -       |                       | -                         | -                | -       |         |             |
| Subsidies on production   |         | -        | -       | -                     | -                         | -                | -       | -       |             |
| Other transfers   |         | _        | -       |                       | -                         | -                | -       | -       |             |
| Non-profit institutions   | { {     |          |         |                       |                           |                  |         |         |             |
| Non-protit institutions<br>Households                                 | -       | - 87     | - 1     | -                     | -                         | -                | -       | -       |             |
|   |         |          | 1       |                       | -                         | -                |         | -       |             |
| Social benefits   | -       | 87       | 1       | -                     | -                         | -                | -       | -       |             |
| Other transfers to households   |         | -        | -       | -                     | -                         | -                | -       | -       |             |
| ayments for capital assets  | 185     | 222      | 461     | 133                   | 133                       | 137              | -       | -       |             |
| Buildings and other fixed structures                                  | -       |          |         |                       | -                         |                  | -       | -       |             |
| Buildings   |         |          |         |                       |                           | -                | -       | -       |             |
| Other fixed structures  | -       | -        | -       | -                     | -                         | -                | -       | _       |             |
|   | - 185   | 222      | 461     | - 133                 | - 133                     |                  | -       | -       |             |
| Machinery and equipment   | 185     | 222      | 461     | 133                   | 133                       | 137              |         | -       |             |
| Transport equipment   |         |          |         |                       |                           |                  | -       | -       |             |
| Other machinery and equipment   | 36      | 33       | 20      | 34                    | 19                        | 17               |         | -       |             |
| Heritage Assets   | -       | -        | -       | -                     | -                         | -                | -       | -       |             |
| Specialised military assets   | -       | -        | -       | -                     | -                         | -                | -       | -       |             |
| Biological assets   | -       | -        | -       | -                     | -                         | -                | -       | -       |             |
| Land and sub-soil assets  | -       | -        | -       | -                     | -                         | -                | -       | -       |             |
| Software and other intangible assets                                  | -       |          | -       |                       | -                         | -                |         | -       |             |
| ayments for financial assets  |         |          |         |                       |                           |                  |         | _       |             |
| iymente for imancial assets   | -       | -        | -       | -                     | -                         | -                | -       | -       |             |
| otal economic classification  | 40 633  | 43 415   | 40 331  | 42 659                | 44 594                    | 44 594           | 41 745  | 43 373  | 45 32       |

|   |                  | Outcome          |   | Main<br>appropriation   | Adjusted<br>appropriation | Revised estimate |                  | ium-term estimate: |                |
|---|------------------|------------------|---|-------------------------|---------------------------|------------------|------------------|--------------------|----------------|
| thousand  | 2018/19          | 2019/20          | 2020/21                                 | 40.004                  | 2021/22                   | 00.000           | 2022/23          | 2023/24            | 2024/25        |
| urrent payments<br>Compensation of employees                          | 19 458<br>14 004 | 20 367<br>14 711 | 18 185<br>14 539                        | <b>19 661</b><br>14 468 | 20 200<br>14 873          | 20 200<br>14 873 | 16 953<br>12 264 | 17 477<br>12 577   | 18 26<br>13 14 |
| Salaries and wages  | 9.062            | 13 081           | 12 873                                  | 12 788                  | 14 073                    | 13 174           | 12 204           | 12 577             | 11 57          |
| Social contributions  | 4 942            | 1 630            | 1 666                                   | 1 680                   | 1 696                     | 1 699            | 1 354            | 1 503              | 1 57           |
| Goods and services  | 5 454            | 5 656            | 3 646                                   | 5 193                   | 5 327                     | 5 327            | 4 689            | 4 900              | 5 11           |
| Administrative fees   | 256              | 213              | 20                                      | 91                      | 120                       | 120              | 88               | 93                 |                |
| Advertising   | 63               | 40               | 20                                      | 34                      | 34                        | 34               | 15               | 16                 | 1              |
| Minor assets  | 22               | 28               | -                                       | -                       | 26                        | 26               | 5                | 5                  |                |
| Audit cost: External  | 22               | 20               | -                                       | -                       | 20                        | 20               | J                | 5                  |                |
| Audul cost. External<br>Bursaries: Employees                          | - 128            | 206              | 83                                      | - 52                    | - 17                      | - 17             | - 20             | - 21               | 2              |
| Catering: Departmental activities                                     | 652              | 390              | 63<br>5                                 | 52                      | 106                       | 84               | 130              | 136                | 14:            |
| Communication (G&S)   | 274              | 258              | 166                                     | 343                     | 359                       | 317              | 130              | 136                | 14.            |
| Communication (G&S)<br>Computer services                              | 2/4              | 258              | 100                                     | 343                     | 359                       | 317              | 35               | 185                | 19.            |
|   | 11 1             |                  | -                                       |                         | -                         | -                |                  |                    |                |
| Consultants and professional services: Business and advisory services | -                | 111              | 460                                     | 78                      | 29                        | 29               | 155              | 162                | 16             |
| Infrastructure and planning<br>Laboratory services                    | -                | -                | -                                       | -                       | -                         | -                | -                | -                  |                |
|   | -                | -                | -                                       | -                       | -                         | -                | -                | -                  |                |
| Scientific and technological services                                 | -                | -                | -                                       | -                       | -                         | -                | -                | -                  |                |
| Legal services  | -                | -                | -                                       | -                       | -                         | 150              | -                | -                  |                |
| Contractors   | -                | 1                | -                                       | -                       | -                         | -                | -                | -                  |                |
| Agency and support / outsourced services                              | -                | -                | -                                       | -                       | -                         | -                | -                | -                  |                |
| Entertainment   | -                | -                | -                                       | -                       | -                         | -                | -                | -                  |                |
| Fleet services (including government motor transport)                 | 136              | 77               | 2                                       | 77                      | -                         | 24               | -                | -                  |                |
| Housing   | -                | -                | -                                       | -                       | -                         | -                | -                | -                  |                |
| Inventory: Clothing material and accessories                          | -                | -                | -                                       | -                       | -                         | -                | -                | -                  |                |
| Inventory: Farming supplies   |                  | -                | -                                       | -                       | -                         | -                | -                | -                  |                |
| Inventory: Food and food supplies                                     |                  | -                | -                                       | -                       | -                         | -                | -                | -                  |                |
| Inventory: Chemicals, fuel, oil, gas, wood and coal                   | -                | -                | -                                       | -                       | -                         | -                | -                | -                  |                |
| Inventory: Learner and teacher support material                       |                  | -                | -                                       | -                       | -                         | -                | -                | -                  |                |
| Inventory: Materials and supplies                                     |                  | -                | -                                       | -                       | -                         | -                | -                | -                  |                |
| Inventory: Medical supplies   |                  | -                | -                                       | -                       | -                         | -                | -                | -                  |                |
| Inventory: Medicine   |                  | -                | -                                       | -                       | -                         | -                | -                | -                  |                |
| Medsas inventory interface  | -                | -                | -                                       | -                       | -                         | -                | -                | -                  |                |
| Inventory: Other supplies   | -                | -                | -                                       | -                       | -                         | -                | -                | -                  |                |
| Consumable supplies   | 33               | 17               | 35                                      | 1                       | 13                        | 13               | 23               | 24                 | 2              |
| Consumable: Stationery, printing and office supplies                  | 32               | 34               | 5                                       | 54                      | 66                        | 66               | 105              | 109                | 11             |
| Operating leases  | 1 363            | 1 429            | 1 231                                   | 1 476                   | 1 011                     | 1 011            | 1 069            | 1 117              | 1 16           |
| Property payments   | 561              | 1 42 9           | 1 525                                   | 709                     | 1 858                     | 1 858            | 975              | 1 018              | 1 06           |
|   | 100              | 1 027            | 1 525                                   | 709                     | 1 000                     | 1 000            | 9/0              | 1010               | 100            |
| Transport provided: Departmental activity                             | -                | -                | -                                       | 1 035                   | 1 381                     | -                | -<br>1 042       | 1 089              | 1 13           |
| Travel and subsistence  | 1 679            | 1 344            | 109                                     |                         |                           | 1 351            |                  |                    |                |
| Training and development  | 36               | 418              | -                                       | 1 006                   | 183                       | 183              | 610              | 637                | 666            |
| Operating payments  | 32               | 23               | 5                                       | -                       | 3                         | 3                | -                | -                  |                |
| Venues and facilities   | 187              | 40               | -                                       | 121                     | 121                       | 41               | 240              | 251                | 263            |
| Rental and hiring   | -                | -                | -                                       | _                       | -                         | -                | -                | -                  |                |
| Interest and rent on land   | -                | -                | -                                       | -                       | -                         | -                | -                | -                  | -              |
| Interest  |                  | -                | -                                       | -                       | -                         | -                | -                | -                  | -              |
| Rent on land  | -                | -                | -                                       | -                       | -                         | -                | -                | -                  |                |
| ransfers and subsidies  | 1 500            | 3                | 1 540                                   | 1 500                   | 1 500                     | 1 500            | 1 500            | 1 566              | 1 63           |
| Provinces and municipalities  | 1 300            |                  | 1 340                                   | 1 300                   | 1 300                     | 1 300            | 1 300            | 1 300              | 1 001          |
| Provinces   | -                | -                | -                                       | -                       | -                         | -                | -                | -                  |                |
|   |                  | -                | -                                       | -                       | -                         | -                | -                | -                  |                |
| Provincial Revenue Funds  |                  | -                | -                                       | -                       | -                         | -                | -                | -                  |                |
| Provincial agencies and funds   |                  |                  |   |                         |                           | -                |                  |                    |                |
| Municipalities  |                  | -                |   | -                       |                           | -                |                  |                    |                |
| Municipalities  |                  | -                | -                                       | -                       | -                         | -                | -                | -                  | -              |
| Municipal agencies and funds  |                  | -                | -                                       | -                       | -                         | -                | -                | -                  |                |
| Departmental agencies and accounts                                    | -                | -                | -                                       | -                       | -                         | -                | -                | -                  |                |
| Social security funds   |                  | -                | -                                       | -                       | -                         | -                | -                | -                  |                |
| Provide list of entities receiving transfers                          |                  | -                | -                                       | -                       | -                         | -                | -                | -                  |                |
| Higher education institutions   | 1 500            | -                | 500                                     | 1 500                   | 1 500                     | 1 500            | 1 500            | 1 566              | 1 63           |
| Foreign governments and international organisations                   | -                | -                | -                                       | -                       | -                         | -                | -                | -                  |                |
| Public corporations and private enterprises                           |                  | -                | 1 040                                   | -                       |                           | -                | -                | -                  |                |
| Public corporations   | -                | -                | 1 040                                   | -                       | -                         | -                | -                | -                  |                |
| Subsidies on production   |                  | -                | -                                       | -                       | -                         | -                | -                | -                  |                |
| Other transfers   |                  | -                | 1 040                                   | -                       | -                         | -                | -                | -                  |                |
| Private enterprises   | -                | -                | -                                       | -                       | -                         | -                | -                | -                  |                |
| Subsidies on production   |                  |                  |   | _                       |                           | _                | _                |                    |                |
| Other transfers   |                  | _                | _                                       | _                       | _                         | _                | _                | _                  |                |
|   |                  |                  |   |                         |                           |                  |                  |                    |                |
| Non-profit institutions   | -                | -                | -                                       | -                       | -                         | -                | -                | -                  |                |
| Households  | -                | 3                | -                                       | -                       | -                         | - 1              | -                | -                  |                |
| Social benefits   | -                | -                | -                                       | -                       | -                         | -                | -                | -                  |                |
| Other transfers to households   |                  | 3                | -                                       | -                       | -                         |                  | -                | -                  |                |
|   | 1                | F4.              | ~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~ | a                       | ***                       |                  | 1 0.07           | 1                  |                |
| ayments for capital assets  | 204              | 514              | 88                                      | 817                     | 801                       | 801              | 1 005            | 1 048              | 1 09           |
| Buildings and other fixed structures                                  | -                | -                | -                                       | -                       | -                         | -                | -                | -                  |                |
| Buildings   | -                | -                | -                                       | -                       | -                         | -                | -                | -                  |                |
| Other fixed structures  | -                | -                | -                                       | -                       | -                         | -                | -                | -                  |                |
| Machinery and equipment   | 198              | 514              | 88                                      | 567                     | 651                       | 651              | 1 005            | 1 048              | 1 09           |
| Transport equipment   | 81               | 66               | 13                                      | -                       | -                         | 7                | -                | -                  |                |
| Other machinery and equipment   | 117              | 448              | 75                                      | 567                     | 651                       | 644              | 1 005            | 1 048              | 1 09           |
| Heritage Assets   | -                | -                | -                                       | -                       | -                         | -                | -                | -                  |                |
| Specialised military assets   | -                | -                | -                                       | -                       | -                         | _                | -                | -                  |                |
| Biological assets   | -                | -                | -                                       | -                       | -                         | _                | -                | -                  |                |
| Land and sub-soil assets  | _                |                  | -                                       |                         | -                         | _                | _                | _                  |                |
| Software and other intancible assets                                  | - 6              |                  | -                                       | 250                     | 150                       | -<br>150         | _                | _                  |                |
|   | ۰.<br>۱          | -                |   | 200                     | 100                       | 001              |                  |                    |                |
|   |                  |                  |   |                         |                           |                  |                  |                    |                |
| ayments for financial assets  | -                | -                | -                                       | -                       | -                         | -                | -                | -                  |                |

#### Table B.2.6: Payments and estimates by economic classification: Programme 6: Tourism

|  | 0040445           | Outcome           | 0000/04          | appropriation | appropriation    | evised estimate  |                   | um-term estimate |         |
|--|-------------------|-------------------|------------------|---------------|------------------|------------------|-------------------|------------------|---------|
| nousand  | 2018/19<br>24 975 | 2019/20<br>51 765 | 2020/21 22 434   | 45 895        | 2021/22          | 45 370           | 2022/23<br>39 414 | 2023/24 44 169   | 2024/25 |
| rent payments<br>Compensation of employees   | 10 848            | 51 765            | 22 434<br>11 782 | 45 895        | 45 412<br>11 796 | 45 370<br>11 796 | 39 414<br>12 072  | 44 169<br>13 514 | 43 6    |
| Salaries and wages   | 6 739             | 10 404            | 10 109           | 10 022        | 10 113           | 10 112           | 10 387            | 11 144           | 11 6    |
| Social contributions   | 4 109             | 1 608             | 1 673            | 1 347         | 1 683            | 1 684            | 1 685             | 2 370            | 2.4     |
| Goods and services   | 14 127            | 39 753            | 10 652           | 34 526        | 33 616           | 33 574           | 27 342            | 30 655           | 29 4    |
| Administrative fees  | 449               | 790               | 16               | 190           | 182              | 187              | 106               | 110              | 1       |
| Advertising  | 295               | 681               | -                | 74            | 77               | 77               | -                 | 142              | 1-      |
| Minor assets   | 97                | -                 | -                | 5             | 49               | 49               | -                 | -                |         |
| Audit cost: External   | -                 | -                 | -                | -             | -                | -                | -                 | -                |         |
| Bursaries: Employees   | 8                 | 10                | 6                | -             | 3                | 21               | -                 | -                |         |
| Catering: Departmental activities  | 310               | 794               | 21               | 205           | 240              | 254              | 259               | 270              | 2       |
| Communication (G&S)  | 289               | 226               | 91               | 302           | 348              | 348              | 164               | 172              | 1       |
| Computer services<br>Consultants and professional services: Business and advisory services | 3<br>394          | 23<br>1 808       | 18<br>2 262      | 4 213         | 11<br>7 336      | 13<br>7 336      | 5 455             | 5 698            | 6 2     |
| Infrastructure and planning  | 394               | 1 000             | 2 202            | 4213          | 7 330            | / 330            | 5 4 3 5           | 2 090            | 0 2     |
| Laboratory services  |                   | _                 | _                | _             |                  | _                | -                 | _                |         |
| Scientific and technological services  | -                 | -                 | _                | -             | -                | _                | -                 | -                |         |
| Legal services   | 43                | 86                | 8                | -             | 31               | 31               | -                 | -                |         |
| Contractors  | 3 959             | 23 917            | 2 127            | 18 549        | 16 526           | 16 526           | 12 400            | 12 952           | 12 2    |
| Agency and support / outsourced services   | -                 | -                 | -                | -             | -                | -                | -                 | -                |         |
| Entertainment  | -                 | -                 | -                | -             | -                | -                | -                 | -                |         |
| Fleet services (including government motor transport)                                      | 158               | 232               | 76               | 170           | 170              | 175              | 144               | 150              |         |
| Housing  |                   | -                 | -                | -             | _                | -                | -                 | -                |         |
| Inventory: Clothing material and accessories   |                   | -                 | -                | -             | -                | -                | -                 | -                |         |
| Inventory: Farming supplies  | -                 | -                 | -                | -             | -                | -                | -                 | -                |         |
| Inventory: Food and food supplies  | -                 | -                 | -                | -             | -                | -                | -                 | -                |         |
| Inventory: Chemicals, fuel, oil, gas, wood and coal  | -                 | -                 | -                | -             | -                | - ]              | -                 | -                |         |
| Inventory: Learner and teacher support material  | -                 | -                 | -                | -             | -                | -                | -                 | -                |         |
| Inventory: Materials and supplies  | -                 | -                 | -                | -             | -                | -                | -                 | -                |         |
| Inventory: Medical supplies  | -                 | -                 | -                | -             | -                | -                | -                 | -                |         |
| Inventory: Medicine<br>Medsas inventory interface  |                   | _                 | -                | -             | -                | -                |                   |                  |         |
| Inventory: Other supplies  | -                 | -                 | -                | -             | -                | -                | -                 | _                |         |
| Consumable supplies  | - 51              | 115               | 27               | 10            | 35               | - 35             | 25                | 27               |         |
| Consumable adplies<br>Consumable: Stationery, printing and office supplies                 | 25                |                   | 27               | 76            | 99               | 99               | 150               | 157              |         |
| Operating leases   | 1 330             | 1 887             | 1 566            | 1 997         | 1 015            | 1 015            | 1 069             | 1 116            | 1       |
| Property payments  | 2 872             | 3 592             | 4 027            | 4 258         | 3 937            | 3 925            | 4 262             | 4 452            | 4       |
| Transport provided: Departmental activity  | -                 | -                 | -                | -             | -                | -                | -                 | -                |         |
| Travel and subsistence   | 3 235             | 4 592             | 318              | 3 363         | 2 392            | 2 310            | 2 979             | 5 066            | 3       |
| Training and development   | 139               | 481               | 27               | 971           | 971              | 971              | 200               | 209              |         |
| Operating payments   | 304               | 79                | 35               | 14            | 33               | 41               | -                 | -                |         |
| Venues and facilities  | 166               | 440               | -                | 129           | 161              | 161              | 129               | 134              |         |
| Rental and hiring  | -                 | -                 | -                | -             | -                | -                | -                 | -                |         |
| nterest and rent on land   |                   | -                 | -                | -             | -                | - ļ              | -                 | -                |         |
| Interest   | -                 | -                 | -                | -             | -                | -                | -                 | -                |         |
| Rent on land   | -                 | -                 | -                | -             | -                | -                | -                 | -                |         |
| sfers and subsidies  | 33 050            | 35 077            | 30 461           | 33 868        | 31 968           | 31 968           | 28 222            | 29 478           | 30      |
| rovinces and municipalities  | 3 248             | 2 750             | 500              | 500           | 500              | 500              | -                 | -                |         |
| Provinces  |                   | -                 | -                | -             | -                | -                | -                 | -                |         |
| Provincial Revenue Funds   | -                 | -                 | -                | -             | -                | -                | -                 | -                |         |
| Provincial agencies and funds  |                   | -                 | -                | -             |                  |                  | _                 | -                |         |
| Municipalities   | 3 248             | 2 750             | 500              | 500           | 500              | 500              |                   | _                |         |
| Municipalities   | 3 248             | 2 750             | 500              | 500           | 500              | 500              | -                 | -                |         |
| Municipal agencies and funds<br>epartmental agencies and accounts                          | -                 | 27 736            | -<br>26 134      | - 28 618      | -                | - 28 618         | 27 172            | 28 381           | 20.     |
| Social security funds  | 26 358            | 21 130            | 20 134           | 20 0 10       | 28 618           | 20 0 10 1        | 21 112            | 20 30 1          | 29      |
| Provide list of entities receiving transfers   | 26 358            | 27 736            | 26 134           |               | 28 618           | -<br>28 618      | 27 172            | 28 381           | 29      |
| igher education institutions   | - 20 300          | - 21 130          | 20 134           | - 20 0 10     | - 20 010         | 20 0 10          | - 21 112          | 20 30 1          |         |
| oreign governments and international organisations   | 1                 | _                 | _                | -             | _                |                  | _                 | -                |         |
| ublic corporations and private enterprises   | 3 444             | 2 591             | 3 827            | 4 750         | 2 850            | 2 850            | 1 050             | 1 097            | 1       |
| Public corporations  | -                 | -                 | -                | -             |                  |                  | -                 | -                |         |
| Subsidies on production  | -                 | -                 | -                | -             | -                | -                | -                 | -                |         |
| Other transfers  |                   | -                 | -                | -             | -                |                  | -                 | -                |         |
| Private enterprises  | 3 444             | 2 591             | 3 827            | 4 750         | 2 850            | 2 850            | 1 050             | 1 097            | 1       |
| Subsidies on production  | -                 | -                 | -                | -             | -                | -                | -                 | -                |         |
| Other transfers  | 3 444             | 2 591             | 3 827            | 4 750         | 2 850            | 2 850            | 1 050             | 1 097            | 1       |
| on-profit institutions   | -                 | -                 | -                | -             | -                | _                | -                 | -                |         |
| puseholds  | 1                 | 2 000             | _                | _             | _                |                  | -                 | -                |         |
| Social benefits  | -                 |                   | -                | -             | -                | -                | -                 | -                |         |
| Other transfers to households  | -                 | 2 000             | -                | -             | -                | _                | -                 | -                |         |
|  |                   |                   |                  |               |                  |                  |                   |                  |         |
| nents for capital assets   | 826               | 1 700             | 1 579            | 456           | 821              | 863              | 50                | 844              | !       |
| uildings and other fixed structures  |                   | 1 423             | 1 282            | -             | 516              | 516              | -                 | -                |         |
| Buildings  | -                 | 1 423             | 1 282            | -             | - 516            | -<br>516         | -                 | -                |         |
| Other fixed structures   | -                 | -                 | -                | -             |                  |                  | -                 | - 844            |         |
| achinery and equipment   | 826               | 277<br>215        | 297<br>179       | 456           | 305              | 347<br>166       | 50                | 844              |         |
| Transport equipment<br>Other machinery and equipment                                       | 116               | 215<br>62         | 179<br>118       | 456           | 305              | 166<br>181 i     | - 50              | 844              |         |
| other machinery and equipment<br>eritage Assets  |                   | 62<br>-           | 118              | 450           | 305              | 181              | - 50              | - 844            |         |
| eritage Assets<br>pecialised military assets   |                   | _                 | -                | -             | _                | - 1              | _                 |                  |         |
|  | -                 | _                 | -                | -             | _                | -                | -                 | -                |         |
|  |                   |                   |                  | -             | -                | -                | -                 | -                |         |
| iological assets   | -                 |                   |                  |               |                  | 1                |                   |                  |         |
| iological assets<br>and and sub-soil assets  | -                 | -                 | -                | -             | -                | -                |                   | -                |         |
| ological assets  | -                 |                   | -                | _             |                  | -<br>-           |                   |                  |         |

|  |         | Outcome |         |               | Adjusted<br>appropriation | Revised estimate | Medium-term estimates |         |         |
|--|---------|---------|---------|---------------|---------------------------|------------------|-----------------------|---------|---------|
| R thousand                                 | 2018/19 | 2019/20 | 2020/21 | appropriation | 2021/22                   |                  | 2022/23               | 2023/24 | 2024/25 |
| Category A                                 | -       | -       | -       | -             | -                         | -                | -                     | -       |         |
| Category B                                 | 1 146   | 2 860   | 500     | 500           | 500                       | 1 010            | -                     | -       |         |
| Richtersveld                               | -       | 850     | 500     | -             | -                         | -                | -                     | -       |         |
| Nama Khoi                                  |         | -       | -       | - 1           | -                         | -                | -                     | -       |         |
| Kamiesberg                                 |         | -       | -       | - 1           | -                         | -                | -                     | -       |         |
| Hantam                                     | -       | -       | -       | -             | -                         | -                | -                     | -       |         |
| Karoo Hoogland                             |         | 200     | -       | - 1           | -                         | -                | -                     | -       |         |
| Khâi-Ma                                    |         | -       | -       |               | -                         | -                | -                     | -       |         |
| Ubuntu                                     | 649     | -       | -       | -             | -                         | -                | -                     | -       |         |
| Umsobomvu                                  | 320     | -       | -       | - 1           | -                         | -                | -                     | -       |         |
| Emthanjeni                                 | -       | -       | -       | - 1           | -                         | -                | -                     | -       |         |
| Kareeberg                                  | -       | -       | -       | - 1           | -                         | -                | -                     | -       |         |
| Renosterberg                               |         | -       | -       | - 1           | -                         | -                | -                     | -       |         |
| Thembelihle                                | -       | -       | -       | - 1           | -                         | -                | -                     | -       |         |
| Siyathemba                                 | -       | -       | -       | -             | -                         | -                | -                     | -       |         |
| Siyancuma                                  | -       | -       | -       | -             | -                         | -                | -                     | -       |         |
| !Kai !Garib                                | -       | -       | -       | -             | -                         | -                | -                     | -       |         |
| !Kheis                                     | - 1     | -       | -       | - 1           | -                         | -                | -                     | -       |         |
| Tsantsabane                                |         | -       | -       | - 1           | -                         | -                | -                     | -       |         |
| Kgatelopele                                | -       | -       | -       | - 1           | -                         | -                | -                     | -       |         |
| Dawid Kruiper                              | -       | 1 700   | -       | 500           | 500                       | 500              | -                     | -       |         |
| Sol Plaatjie                               | 177     | 110     | -       | -             | -                         | 510              | -                     | -       |         |
| Dikgationg                                 | -       | -       | -       | - 1           | -                         | -                | -                     | -       |         |
| Magareng                                   |         | -       | -       | - 1           | -                         | -                | -                     | -       |         |
| Phokwane                                   | -       | -       | -       | -             | -                         | -                | -                     | -       |         |
| Joe Morolong                               |         | -       | -       | - 1           | -                         | -                | -                     | -       |         |
| Ga-Segonyana                               | -       | -       | -       | - 1           | -                         | -                | -                     | -       |         |
| Gamagara                                   | -       | -       | -       | -             | -                         | - [              | -                     | -       |         |
| Category C                                 | 950     | -       | -       | -             | -                         | 1 450            | -                     | -       |         |
| Namakwa District Municipality              | 950     | -       | -       | -             | -                         | 450              | -                     | -       |         |
| Pixley Ka Seme District Municipality       | -       | -       | -       |               | -                         | 1 000            | -                     | -       |         |
| ZF Mgcawu District Municipality            | -       | -       | -       | -             | -                         | -                | -                     | -       |         |
| Frances Baard District Municipality        | -       | -       | -       |               | -                         | -                | -                     | -       |         |
| John Taolo Gaetswewe District Municipality | -       | -       | -       | -             | -                         | -                | -                     | -       |         |
| Unallocated                                |         |         |         |               |                           |                  |                       |         |         |
| Fotal transfers to municipalies            | 2 096   | 2 860   | 500     | 500           | 500                       | 2 460            | -                     | -       |         |